APPENDIX O
Cost Estimate (Track 1 Cleanup Remedial Actions and OM&M)

	Task Mode	Task Name	Cost	Start	Finish
1	3	TABLE 1 - REMEDIAL ACTION SCHEDULE	\$3,214,550.00	Tue 2/18/14	Tue 3/28/17
2	=	BCP APPLICATION TASKS	\$28,000.00	Mon 11/10/14	Tue 1/13/15
3	*	Application Preparation (including compilation of supporting data)	\$20,000.00	Mon 11/10/14	Tue 11/25/14
4	*	Application Submission	\$5,000.00	Wed 11/26/14	Mon 12/1/14
5	*	Execute BCP Agreement	\$0.00	Tue 1/13/15	Tue 1/13/15
6	*	Fact Sheet, ENB and Newspaper Publishing	\$3,000.00	Mon 12/1/14	Fri 12/5/14
7	*	30-Day Comment Period	\$0.00	Mon 12/8/14	Thu 1/8/15
8	3	RAWP SCOPE OF WORK (Pending Track 1 RAWP Approval and Implementation)	\$2,928,650.00	Tue 2/18/14	Thu 4/14/16
9	=	LONG-TERM REMEDIAL SYSTEM OM&M - (1st Year of OM&M)	\$287,900.00	Thu 1/1/15	Thu 4/14/16
10	*	Estimated Electrical Operating Expense (12 Months of Operation)	\$12,000.00	Wed 4/15/15	Thu 4/14/16
11	*	Estimated Sanitary Sewer Discharge Expense (12 Months of Operation)	\$25,000.00	Wed 4/15/15	Thu 4/14/16
12	3	Restart Remedial System (Following BCA Execution)	\$30,000.00	Thu 3/5/15	Thu 4/30/15
13	*	System Maintenance for Resuming Operation	\$8,500.00	Thu 3/5/15	Wed 4/15/15
14	*	Waste Stream Characterization and Disposal (2014 Waste Carbon and Misc. System Waste)	\$20,000.00	Thu 3/5/15	Thu 4/30/15
15	*	Remote Telemetry System Maintenance	\$1,500.00	Mon 3/30/15	Mon 4/20/15
16	3	Treatment System Sampling and OM&M	\$164,900.00	Thu 1/1/15	Fri 3/4/16
17	*	Monthly System Sampling Events (12x per year)	\$42,000.00	Wed 4/15/15	Wed 4/15/15
18	*	March	\$3,500.00	Tue 3/10/15	Tue 3/10/15
19	*	April	\$3,500.00	Mon 4/13/15	Mon 4/13/15
20	*	May	\$3,500.00	Mon 5/11/15	Mon 5/11/15
21	*	June	\$3,500.00	Wed 6/10/15	Wed 6/10/15
22	*	July	\$3,500.00	Mon 7/13/15	Mon 7/13/15
23	*	August	\$3,500.00	Mon 8/10/15	Mon 8/10/15
24	*	September	\$3,500.00	Thu 9/10/15	Thu 9/10/15
25	*	October	\$3,500.00	Mon 10/12/15	Mon 10/12/15
26	*	November	\$3,500.00	Tue 11/10/15	Tue 11/10/15
27	*	December	\$3,500.00	Thu 12/10/15	Thu 12/10/15
28	*	January 2016	\$3,500.00	Mon 1/11/16	Mon 1/11/16
29	*	February 2016	\$3,500.00	Wed 2/10/16	Wed 2/10/16
30	-	2015 Quarterly Effluent NYC DEP Discharge Parameter Sampling (Addtl' Cost)	\$3,600.00	Tue 3/10/15	Thu 9/10/15
31		1st Quarter 2015	\$900.00	Tue 3/10/15	Tue 3/10/15
32	*	2nd Quarter 2015	\$900.00	Wed 6/10/15	Wed 6/10/15
33	*	3rd Quarter 2015	\$900.00	Thu 9/10/15	Thu 9/10/15
34	*	4th Quarter 2015	\$900.00	Thu 9/10/15	Thu 9/10/15
35	*	Perform Targeted High-Vac Events on Remote Wells	\$0.00	Tue 3/10/15	Wed 2/17/16
36		Annual Maintenance Activities (2015)	\$119,300.00	Thu 1/1/15	Fri 3/4/16
37	*	System Components Cleaning	\$15,000.00	Thu 1/1/15	Thu 12/31/15
38	*	Carbon Change-Out Activities (Assumes 4x per year)	\$80,000.00	Thu 1/1/15	Thu 12/31/15
39	*	Non-Routine Equipment Maintenance Activities	\$20,000.00	Thu 3/5/15	Fri 3/4/16
40	*	Telemetry Maintenance Fee	\$800.00	Thu 3/5/15	Fri 3/4/16
41	*	DOT Permitting Fees	\$3,500.00	Thu 3/5/15	Fri 3/4/16
42	ė,	Monthly Treatment System Operation Report	\$51,000.00	Tue 3/10/15	Wed 2/10/16
57	*	Annual Hazardous Waste Summary Report (For Waste Generated prior year)	\$5,000.00	Fri 1/1/16	Fri 3/25/16
58	Ė,	TRACK 1 RAWP ACTIVITIES (Fyn Paint)	\$2,422,500.00	Mon 4/20/15	Fri 10/30/15
59	-	Building Demolition and Waste Disposal Costs	\$509,200.00	Mon 4/20/15	Fri 8/14/15
60	-	Plan Preparation, Permitting and Agency Approvals	\$55,000.00	Mon 4/20/15	Fri 6/19/15
61		Outstanding RCRA Closure Activities	\$50,000.00	Fri 5/1/15	Mon 6/1/15
62	- i	Site preparation & Building Demolition Activities	\$206,400.00	Wed 7/15/15	Fri 8/14/15

	Task Mode	Task Name	Cost	Start	Finish
63	3	Demolition Debris Waste Characterization Laboratory Analysis	\$20,000.00	Wed 7/15/15	Fri 8/14/15
64	*	Disposal of Hazardous Building Demolition Debris (~300 tons)	\$73,800.00	Wed 7/15/15	Fri 8/14/15
65	3	Disposal of Non-Hazardous Building Demolition Debris (~400 tons)	\$50,000.00	Wed 7/15/15	Fri 8/14/15
66	3	Supervision, Health and Safety Oversight and Equipment	\$46,500.00	Wed 7/15/15	Fri 8/14/15
67	-	Project Management	\$7,500.00	Mon 4/20/15	Fri 8/14/15
68	3	Onsite Excavation, Waste Disposal and Restoration Costs	\$1,913,300.00	Mon 4/20/15	Fri 10/30/15
69	=	Site preparation (fencing and clearance)	\$5,000.00	Fri 8/14/15	Wed 8/26/15
70	3	Plan Preparation, Permitting and Agency Approvals	\$55,000.00	Mon 4/20/15	Fri 6/19/15
71	3	Removal and Disposal Three (3) fuel oil ASTs (Basement) and Three (3) 550-Gallon USTs (1st Floor)	\$45,100.00	Fri 8/14/15	Wed 8/26/15
72	3	Shoring to 30 ft bg; 400 lft (linear feet) at \$450 per lft	\$180,000.00	Mon 8/17/15	Mon 8/31/15
73	3	Soil excavation (5,500 tons), labor and equipment	\$129,200.00	Mon 8/31/15	Thu 10/15/15
74	-	Water treatment (additional temporary equipment [one month] beyond remedial trailer)	\$60,000.00	Wed 9/16/15	Thu 10/15/15
75	3	Waste Characterization Laboratory Analysis	\$15,000.00	Wed 8/26/15	Thu 10/8/15
76	=	Soil disposal, hazardous, 2,500 tons at \$246 per ton	\$615,000.00	Mon 8/31/15	Thu 10/15/15
77	3	Soil disposal, non-hazardous, 3,000 tons at \$125 per ton	\$375,000.00	Mon 8/31/15	Thu 10/15/15
78	=	Confirmation Samples - Surveying and Laboratory Analysis	\$20,000.00	Mon 9/28/15	Wed 10/7/15
79	3	Excavation Extent Demarcation Layer Installation and Survey	\$12,000.00	Thu 10/15/15	Fri 10/23/15
80	3	Backfill (5,500 tons), \$44 per ton - 1/2-inch gravel	\$242,000.00	Wed 10/21/15	Fri 10/30/15
81	3	Backfill installation/compaction	\$15,000.00	Wed 10/21/15	Fri 10/30/15
82	3	Supervision, Health and Safety Oversight and Equipment	\$110,000.00	Fri 8/14/15	Fri 10/30/15
83	=	Project Management	\$35,000.00	Fri 8/14/15	Fri 10/30/15
84	3	PREPARATION OF SITE MANAGEMENT REPORT	\$24,000.00	Tue 9/15/15	Wed 12/23/15
85	*	Prepare and Submit Site Management Report to NYSDEC	\$19,000.00	Tue 9/15/15	Fri 10/30/15
86	*	NYSDEC Approval of Site Management Plan	\$0.00	Mon 11/16/15	Tue 11/24/15
87	*	Public Notice and Citizen Participation Activities	\$5,000.00	Mon 11/9/15	Wed 12/23/15
88	3	PREPARATION OF FINAL ENGINEER REPORT	\$23,000.00	Tue 9/15/15	Mon 12/14/15
89	*	Prepare and Submit Final Engineer Report to NYSDEC	\$23,000.00	Tue 9/15/15	Fri 11/20/15
90	*	NYSDEC Approval of Site Management Plan	\$0.00	Fri 11/20/15	Mon 12/14/15
91	3	INSTITUTIONAL CONTROL ACTIVITIES	\$5,000.00	Wed 12/23/15	Wed 12/23/15
92	*	Deed Restriction Filing	\$5,000.00	Wed 12/23/15	Wed 12/23/15
93	3	POST-EXCAVATION FIELD ACTIVITIES (Pending Effectiveness Evaluation) - If Required by NYSDEC	\$45,500.00	Tue 2/18/14	Tue 11/24/15
94	*	In-Situ Chemical Oxidation (RegenOx) Activities	\$12,000.00	Tue 2/18/14	Wed 2/19/14
95	3	Application within Fyn Paint UST Excavation	\$12,000.00	Mon 11/9/15	Tue 11/10/15
96	3	Site-Wide Soil Vapor Intrusion Investigation	\$33,500.00	Tue 9/1/15	Tue 11/24/15
97	*	Finalize Access Agreements (Offsite Property Owners)	\$6,000.00	Tue 9/1/15	Tue 10/13/15
98	*	Perform Soil Vapor Intrusion Sampling	\$21,000.00	Mon 10/12/15	Wed 10/21/15
99	*	Site-Wide Soil Vapor Intrusion Report	\$6,500.00	Wed 10/21/15	Tue 11/24/15
100	3	LONG-TERM SITE GW MONITORING ACTIVITIES (2015 to 2016) - If Required by NYSDEC	\$120,750.00	Mon 3/23/15	Thu 2/18/16
101	=	2015 Monitoring Period	\$51,750.00	Mon 6/15/15	Thu 2/18/16
102	=	2nd Quarter Sampling Event	\$17,250.00	Mon 6/15/15	Fri 8/14/15
103	*	Quarterly Groundwater Sampling	\$9,250.00	Mon 6/15/15	Thu 6/18/15
104	*	GW Analytical Cost	\$3,500.00	Mon 6/15/15	Thu 6/18/15
105	*	Quarterly Groundwater Reporting	\$4,500.00	Mon 6/15/15	Fri 8/14/15
106	3	3rd Quarter Sampling Event	\$17,250.00	Tue 9/22/15	Mon 11/23/15
107	*	Quarterly Groundwater Sampling	\$9,250.00	Tue 9/22/15	Fri 9/25/15
108	*	GW Analytical Cost	\$3,500.00	Tue 9/22/15	Fri 9/25/15
109	*	Quarterly Groundwater Reporting	\$4,500.00	Tue 9/22/15	Mon 11/23/15
110		4th Quarter Sampling Event	\$17,250.00	Tue 12/15/15	Thu 2/18/16

)	Task Mode	Task Name	Cost	Start	Finish
111	₩ Wilde	Quarterly Groundwater Sampling	\$9,250.00	Tue 12/15/15	Fri 12/18/15
112	*	GW Analytical Cost	\$3,500.00	Tue 12/15/15	Fri 12/18/15
113	*	Quarterly Groundwater Reporting	\$4,500.00	Tue 12/15/15	Thu 2/18/16
114	-	2016 Monitoring Period	\$69,000.00	Mon 3/23/15	Wed 2/17/16
115	-	1st Quarter Sampling Event	\$17,250.00	Mon 3/23/15	Fri 5/22/15
116	- A	Quarterly Groundwater Sampling	\$9,250.00	Mon 3/23/15	Thu 3/26/15
117	*	GW Analytical Cost	\$3,500.00	Mon 3/23/15	Thu 3/26/15
118	*	Quarterly Groundwater Reporting	\$4,500.00	Mon 3/23/15	Fri 5/22/15
119	-	2nd Quarter Sampling Event	\$17,250.00	Mon 6/22/15	Fri 8/21/15
120		Quarterly Groundwater Sampling	\$9,250.00	Mon 6/22/15	Thu 6/25/15
121	-	GW Analytical Cost	\$3,500.00	Mon 6/22/15	Thu 6/25/15
122	-	Quarterly Groundwater Reporting	\$4,500.00	Mon 6/22/15	Fri 8/21/15
123	<u> </u>	3rd Quarter Sampling Event	\$17,250.00	Mon 9/21/15	Fri 11/20/15
124		Quarterly Groundwater Sampling	\$9,250.00	Mon 9/21/15	Thu 9/24/15
125	-	GW Analytical Cost	\$3,500.00	Mon 9/21/15	Thu 9/24/15
126	-	Quarterly Groundwater Reporting	\$4,500.00	Mon 9/21/15	Fri 11/20/15
127	-	4th Quarter Sampling Event	\$17,250.00	Mon 12/14/15	Wed 2/17/16
128		Quarterly Groundwater Sampling	\$9,250.00	Mon 12/14/15	Thu 12/17/15
129		GW Analytical Cost	\$3,500.00	Mon 12/14/15	Thu 12/17/15
130		Quarterly Groundwater Reporting	\$4,500.00	Mon 12/14/15	Wed 2/17/16
131	-	LONG-TERM REMEDIAL SYSTEM OM&M - (2nd Year of OM&M) ***As Per Con Edison Settlement Agreement***	\$257,900.00	Wed 4/15/15	Tue 3/28/17
132	-3	Estimated Electrical Operating Expense (12 Months of Operation)	\$12,000.00	Wed 4/15/15 Wed 4/15/15	Thu 4/14/16
133		Estimated Sanitary Sewer Discharge Expense (12 Months of Operation)	\$25,000.00	Wed 4/15/15 Wed 4/15/15	Thu 4/14/16
134		Treatment System Sampling and OM&M	\$164,900.00	Thu 3/10/16	Wed 3/8/17
135	-3	Monthly System Sampling Events (12x per year)	\$42,000.00	Thu 3/10/16	Mon 2/13/17
136	-3	March	\$3,500.00	Thu 3/10/16	Thu 3/10/16
137		April	\$3,500.00	Mon 4/11/16	Mon 4/11/16
138		May	\$3,500.00	Tue 5/10/16	Tue 5/10/16
139		June	\$3,500.00	Mon 6/13/16	Mon 6/13/16
140	- 7	July	\$3,500.00	Mon 7/11/16	Mon 7/11/16
141		,	\$3,500.00	Wed 8/10/16	Wed 8/10/16
141	X	August			
143		September	\$3,500.00	Mon 9/12/16	Mon 9/12/16
144		October November	\$3,500.00 \$3,500.00	Mon 10/10/16 Thu 11/10/16	Mon 10/10/16 Thu 11/10/16
145	X				
146		December	\$3,500.00 \$3,500.00	Mon 12/12/16 Tue 1/10/17	Mon 12/12/16 Tue 1/10/17
147	X	January 2017			
148		February 2017	\$3,500.00	Mon 2/13/17	Mon 2/13/17
	2	2015 Quarterly Effluent NYC DEP Discharge Parameter Sampling (Addtl' Cost)	\$3,600.00	Thu 3/10/16	Tue 12/13/16
149	X	1st Quarter 2016	\$900.00	Thu 3/10/16	Thu 3/10/16
150		2nd Quarter 2016	\$900.00	Fri 6/10/16	Fri 6/10/16
151	X	3rd Quarter 2016	\$900.00	Tue 9/13/16	Tue 9/13/16
152	7	4th Quarter 2016	\$900.00	Tue 12/13/16	Tue 12/13/16
153		Perform Targeted High-Vac Events on Remote Wells	\$0.00	Thu 3/10/16	Tue 2/14/17
154	- P	Annual Maintenance Activities (2016)	\$119,300.00	Thu 3/10/16	Wed 3/8/17
155		System Components Cleaning	\$15,000.00	Thu 3/10/16	Wed 3/8/17
156		Carbon Change-Out Activities (Assumes 4x per year)	\$80,000.00	Thu 3/10/16	Wed 3/8/17
157		Non-Routine Equipment Maintenance Activities	\$20,000.00	Thu 3/10/16	Wed 3/8/17
158	-	Telemetry Maintenance Fee	\$800.00	Thu 3/10/16	Wed 3/8/17

Total Proje	ct Mileston	es			
D	Task T	ask Name	Cost	Start	Finish
	Mode				
159	*	DOT Permitting Fees	\$3,500.00	Thu 3/10/16	Wed 3/8/17
160	3	Monthly Treatment System Operation Report	\$51,000.00	Thu 3/10/16	Mon 2/13/17
161	3	12 Monthly Reports (per year)	\$45,000.00	Thu 3/10/16	Mon 2/13/17
162	*	March	\$3,750.00	Thu 3/10/16	Thu 3/10/16
163	₹	April	\$3,750.00	Mon 4/11/16	Mon 4/11/16
164	*	May	\$3,750.00	Tue 5/10/16	Tue 5/10/16
165	*	June	\$3,750.00	Mon 6/13/16	Mon 6/13/16
166	*	July	\$3,750.00	Mon 7/11/16	Mon 7/11/16
167	*	August	\$3,750.00	Wed 8/10/16	Wed 8/10/16
168	*	September	\$3,750.00	Mon 9/12/16	Mon 9/12/16
169	*	October	\$3,750.00	Mon 10/10/16	Mon 10/10/16
170	*	November	\$3,750.00	Thu 11/10/16	Thu 11/10/16
171	*	December	\$3,750.00	Mon 12/12/16	Mon 12/12/16
172	*	January	\$3,750.00	Tue 1/10/17	Tue 1/10/17
173	*	February	\$3,750.00	Mon 2/13/17	Mon 2/13/17
174	3	Annual Treatment System Operation Summary Report	\$6,000.00	Fri 12/23/16	Thu 2/2/17
175	*	Annual Hazardous Waste Summary Report (For Waste Generated prior year)	\$5,000.00	Tue 1/3/17	Tue 3/28/17