

Remedial Action Work Plan

*Steel Sun 2 Site
Lackawanna, New York*

*BCP Site Nos. C915199B, C915199C, C915199D &
C915199I*

August 2015

0351-015-002

Prepared For:

Steel Sun 2, LLC

Prepared By:



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STEEL SUN 2 SITE BCP SITE NOS. C915199B, C915199C, C915199D & C915199I LACKAWANNA, NEW YORK

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CERTIFICATION

I, Thomas H. Forbes, P.E., certify that I am currently a NYS registered professional engineer and that this Remedial Action Work Plan was prepared in accordance with all applicable statutes and regulations and in substantial conformance with the DER Technical Guidance for Site Investigation and Remediation (DER-10).

Date

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1.0 INTRODUCTION

Steel Sun II, LLC has proposed the redevelopment of a portion of the Tecumseh Redevelopment Inc. (Tecumseh) Phase III Business Park located at 2303 Hamburg Turnpike, Lackawanna, New York (see Figures 1 and 2).

The approximate 150-acre Phase III Business Park was originally assigned Brownfield Cleanup Program (BCP) Site No. C915199, but was subsequently subdivided into 10 sub-parcels (herein referred to as “Sites”) to facilitate remediation and redevelopment as further discussed below. Steel Sun II, LLC intends to construct a new solar photovoltaic (PV) system and associated infrastructure on Tecumseh Business Park Sites III-2 (C915199B), III-3 (C915199C), III-4 (C915199D), and III-9 (C915199I).

The Phase III Business Park was characterized by Tecumseh as documented in the final Remedial Investigation/Alternatives Analysis (RI/AA) Report dated June 2012. Based upon the RI findings and the remedial alternatives analysis, the recommended cleanup approach for the subject Sites include:

- **Site III-2:** Placement of a cover system comprised of: one foot of clean soil, aggregate, or beneficial-use determination (BUD)-approved slag over demarcation layer; 6 inches of hardscape material (paving, concrete, etc.); or a combination thereof.
- **Site III-3:** Placement of a cover system similar to that described above, with an additional 1 foot of cover required across an area of suspected buried asbestos containing material (ACM).
- **Site III-4:** Excavation and off-site disposal of certain “hotspot” areas of metal-impacted soil/fill, followed by placement of a cover system as described above. Excavation and off-site disposal of the “hotspot” soil/fill from Site III-4 was previously completed by Tecumseh and is documented in the January 2014 Phase III Business Park Construction Completion Report (CCR) (Ref. 1).
- **Site III-9:** A multi-part remedy involving: removing and/or cleaning in place a remaining (subgrade) 30-inch coke oven gas line on Site III-9 in accordance with the NYSDEC-approved April 2014 Interim Remedial Measures Work Plan (Ref. 2); in-situ remediation (via injection of aerobic biological amendment) of smear-zone soils and shallow overburden groundwater along a narrow area in the eastern portion of the Site straddling the boundary of Site III-10; and placement of a cover system as described above. The insitu remedial injection work will be

performed by Tecumseh Redevelopment under a separate Interim Remedial Measure (IRM) Work Plan for Site III-10 to be submitted to the Department¹.

This document serves to provide the cover system design to be constructed across the Sites prior to placement of the PV system modules.

1.1 Background

1.1.1 Phase III Business Park

The approximate 150-acre Phase III Business Park formerly housed several facilities used in Bethlehem Steel Corporation's (BSC's) steel manufacturing processes. These included a basic oxygen furnace (BOF) plant; an open hearth and furnace building; a sinter plant; finishing mills; mould warming; rail servicing; and electrical substations. Fifteen historical solid waste management units (SWMUs P-17 and P-19 through P-32) are present on the Phase III Business Park. BSC performed assessments for these SWMUs during a Resource Conservation and Recovery Act (RCRA) Facility Assessment (RFA) and subsequent RCRA Facility Investigation (RFI) (Ref. 3). Based on the findings, USEPA Region II issued a "No Further Action" determination for the identified SWMUs within the Phase III BPA.

The BCP application for the Phase III Business Park was submitted May 20, 2005 and approved on January 9, 2007. The RI/AA Work Plan (Ref. 4), revised July 2008, identified Site characterization requirements to be completed pursuant to the BCP and NYSDEC DER-10 guidance (Ref. 5). RI activities on the eastern portion of the Site were initiated in August 2008. At that time, the western side of the Phase III Business Park was slated to be carved out under a separate BCP application and redeveloped by another entity. However, the planned developer was unable to fulfill its responsibilities under the BCA and Tecumseh elected to resume obligations for this portion of the Site under the original Phase III Business Park BCA. Supplemental RI activities addressing the western portion of the

¹ The IRM Work Plan will also address "Hotspot D," which is comprised of an area of oil and tar-impacted fill material identified on the southern side of Site III-10 during the RI. Although supplemental test pits indicated that the impacts did not extend onto Site III-9, the proximity and depth of the impact may require some access to the III-9 property to complete the planned remedial excavation work. As such "Hotspot D" will also be addressed prior to cover placement on III-9 to avoid interference with the planned redevelopment.

Phase III Business Park were therefore undertaken in late 2009 through early 2010, with some additional investigation work to delineate arsenic-impacted areas completed in April 2012. The RI/AA Report was submitted to NYSDEC in September 2011, revised, resubmitted in December 2011, and finalized in July 2012 (Ref. 6). The RI/AA Report recommended remediation of hotspot slag/fill and localized organic/petroleum impacted slag/fill (smear zone) followed by cover placement as the final remedial measure for the Phase III Business Park.

1.1.2 Cleanup Approach

The Phase III Business Park as well as other Tecumseh Business Parks (i.e., I, IA, and II) were so designated by Tecumseh based on the concept of voluntarily remediation and subsequent sale or leasing of the “shovel-ready” Business Parks to local developers or private businesses interested in redeveloping the land for commercial or industrial uses consistent with City zoning. Recognizing the sheer size of these parcels, the cost and short-term impacts associated with cleanup (particularly for cover placement, which would require clearing and covering each of the large Business Parks), and the limited western New York commercial/industrial real estate market demand, a sub-parcel cleanup approach was conceived by Tecumseh and agreed upon by the NYSDEC. Under this approach, hotspot slag/fill remediation and other remedial measures (except cover placement) will be performed by Tecumseh on a priority basis (i.e., sub-parcel Sites pending potential sale, lease, and/or redevelopment first). Placement of the final cover will also progress on a site-by-site basis by the buyer or lessee (e.g., Steel Sun II, LLC) concurrent with building construction and/or other site improvements, thereby allowing the cover to be integrated with roads, buildings, parking areas, etc. Certificate of Completion (COC) issuance by the NYSDEC will also occur on a site-by-site basis following cover placement by the buyer/developer (subject to provisions of a NYSDEC-approved Site Management Plan and Environmental Easement encompassing the entire Business Park).

Based on this approach, Tecumseh prepared Site delineation maps for each of the three larger Business Parks (I, II, and III). The Phase III Business Park was subdivided into 10 Sites designated as III-1 through III-10 (BCP Site Nos. C915199 through C915199J).

1.2 Purpose and Scope

This Remedial Action Work Plan (RAWP) presents the scope of work and procedures for placement of the final cover system on Tecumseh Business Park Sites III-2, III-3, III-4 and III-9, and has been prepared in accordance with Section 5.3.b of NYSDEC's May 2010 DER-10 Technical Guidance for Site Investigation and Remediation (Ref. 5). As such, it addresses the following items:

- A description of the remedial actions already undertaken as Interim Remedial Measures and the basis for the actions (Section 2.0).
- The location and description of any temporary construction facilities and dust controls (Section 3.2).
- A description of the cover system placement requirements (Section 3.3).
- Health, safety, and community air monitoring procedures (Section 4.0).
- Project documentation requirements and anticipated construction schedule (Sections 5.0 and 6.0).
- A summary of information to be provided as part of the Final Engineering Report (Section 5.2).
- A description of institutional controls and Site management requirements that will be implemented as part of the overall remedy (Section 5.3).

1.3 Project Organization and Responsibilities

Steel Sun II, LLC intends to enter into the BCA's for the subject sites as a non-responsible party (volunteer) per ECL§27-1405. Construction of the cover systems will be completed by Benchmark Environmental Engineering & Science, PLLC (Benchmark) on a design-build basis. The NYSDEC Division of Environmental Remediation will monitor the activities to verify that the work is performed in accordance with the BCA, the approved RAWP, and NYSDEC DER-10 guidance.

2.0 COMPLETED INTERIM REMEDIAL MEASURES

IRM activities previously conducted on Site III-4 are summarized below.

2.1 Remedial Investigation Findings

In accordance with the July 2008 RI/AAR Work Plan (Ref. 4), 86 test pits were completed across the Phase III Business Park with several supplemental test pits excavated to better define areas of impact, where encountered. The investigation identified two “hotspots” within Site III-4 containing evidence of potentially significant soil/fill impacts (see Figure 3):

- **Hotspot “C” – Former Slabbing Mill Return Water Trench:** This location originated from a surface soil/sediment sample collected from the middle of the trench south of the Electrical Department building. Arsenic was identified at a concentration of 143 mg/kg, which was above the site-specific hotspot action level of 118 mg/kg for arsenic.
- **Hotspot “E” – BP3A-TP-6:** At this test pit location arsenic was detected at a concentration of 123 ppm. Arsenic was also detected in a supplemental test pit 10 feet to the west at a concentration of 168 ppm and an additional location 20 feet to the west at a concentration of 206 ppm.

Based on the findings of the RI/AA Report, an IRM Work Plan (Ref. 7) was prepared in July 2013 and approved by the NYSDEC. The IRM Work Plan proposed excavation and off-site disposal of the arsenic-impacted soil/fill from Hotspots C and E.

2.2 IRM Activities

TurnKey Environmental Restoration, LLC (TurnKey) implemented the IRM work on a design-build basis on behalf of Tecumseh. IRM activities conducted on Site III-4 were substantially complete in December 2013. The IRM activities, fully described in the CCR (Ref. 1) and illustrated on Figure 3, involved excavating and disposing of the hotspot soils at an offsite, permitted disposal facility. For Hotspot C, the final excavation measured approximately 5 feet by 375 feet by 2 feet below grade. For Hotspot E, the final excavation measured approximately 35 feet by 20 feet by 2 feet below grade. All excavated materials

were sent to the Chautauqua County Landfill (CCLF) in Ellery, NY under Disposal Permit CC0715.13S2 issued on July 16, 2013. No backfilling was performed.

Post-excavation documentation samples were collected from both of the hotspot excavation areas. Representative sidewall samples were collected from each of the four sides of the excavation area and one bottom sample was collected from the base the excavation area. The samples were submitted to a New York State Department of Health (NYSDOH)-ELAP certified laboratory for analysis of arsenic in accordance with USEPA SW-846 Method 6010. The excavation proceeded until the concentration of arsenic in all sidewall and bottom samples fell below the site-specific action level (SSAL) of 118 mg/Kg.

3.0 REMEDIAL ACTION TECHNICAL APPROACH

3.1 Pre-Mobilization Tasks

3.1.1 Pre-Construction Meeting

A project coordination meeting will be held with key representatives of the Project Team before placement of cover materials. Attendees at the initial meeting will include Steel Sun II, Benchmark's Project Manager, and representation by Benchmark's subcontractor. The designated NYSDEC Project Manager and NYSDOH representative will also be notified and invited to attend. Agenda items will include:

- Construction schedule.
- Work sequencing.
- Designation of responsibilities, contact personnel, and mobile phone numbers.
- Project documentation requirements.
- Staging of equipment.
- Transportation routes/site egress.
- Health and safety requirements.
- Temporary controls (dust suppression, storm water management).
- Work hours.
- Site security.

3.1.2 Progress Meetings

Progress meetings will be conducted on a regular basis throughout the construction period. Progress meetings will be attended by Benchmark and subcontractor field management personnel. NYSDEC and NYSDOH will have access to all progress meetings.

3.1.3 Pre-Excavation Survey and Underground Utilities Location

Prior to initiating cover system placement, the base elevation across the Sites will be surveyed. Grade stakes will be placed at approximately 100' on center. Grade stakes will be the primary means to verify cover thickness as they facilitate field verification by Benchmark and NYSDEC inspection personnel, but may be further confirmed by post-cover survey.

3.2 Temporary Facilities and Controls

3.2.1 Mobilization and Site Preparation

The subcontractor's field operations at the Site will commence with mobilization, which will include delivering equipment and materials to the Site; setting up and connecting temporary utilities, if required; and constructing temporary storm water controls.

3.2.2 Temporary Construction Facilities

A field office for the personnel involved in the remedial work will be established on-site. The location of the facilities will be discussed with the NYSDEC during the pre-construction meeting.

3.2.3 Dust Suppression

Dust suppression will be an integral component of cover placement activities. During re-grading work, water will be sprayed across the surface of the work area as necessary to mitigate airborne dust formation and migration and assure conformance with community air monitoring thresholds. Water will also be sprayed as needed to control visible dust during cover placement and to flush into the subsurface any fine-grained solids that may be generated during placement and compaction of the cover material. Other dust suppression techniques that may be used to supplement the water spray include:

- Applying water on haul roads.
- Hauling materials in properly tarped containers or vehicles.
- Restricting vehicle speeds on-site.

All reasonable attempts will be made to keep visible and/or fugitive dust to a minimum and adhere to particulate emissions limits identified in the Community Air Monitoring Plan (Section 4.1).

3.2.4 Erosion and Sediment Control

Provisions will be made for erosion and sedimentation control (silt fencing) at the downgradient Site perimeter to protect surface water during remediation and redevelopment activities. The storm water controls will be in place prior to disturbance of slag/fill materials and be maintained through final site stabilization.

The erosion and sedimentation control requirements will be incorporated into a Storm Water Pollution Prevention Plan (SWPPP) for construction of the Steel Sun 2 facility. The SWPPP and an informational Notice of Intent (NOI) form will be forwarded to the City of Lackawanna and Erie County Department of Environment and Planning (as the affected MS4 providers and delegated responsible entities) for review. This project will be undertaken subject to a Brownfield Cleanup Agreement with the NYSDEC and, as such, is not required to obtain general permit coverage for construction stormwater provided that an NOI is filed with the NYSDEC for informational purposes and that all discharges meet the substantive requirements. Steel Sun 2 LLC, and its contractors/subcontractors will be required to abide by the requirements set forth in the NYSDEC State Pollutant Discharge Elimination System (SPDES) General Permit for Stormwater Discharges from Construction Activity (Permit No. GP-0-15-002) for this construction project.

3.3 Construction of Cover System

3.3.1 Clearing and Grading

Woody vegetation removed from the Sites will be transported off-site or mulched and spread on-site in a manner to prevent settlement. Soil/fill will undergo minor regrading to eliminate high areas and fill in low areas, precluding the need for off-site disposal. In addition, at locations where the cover system will meet structures or paved areas (e.g., the existing Electrical Stores building on III-4, roadways, and active rail tracks) a 1 foot deep by approximate 2 foot wide trench will be excavated adjacent to the structure/pavement and filled with approved cover material over demarcation layer. This will provide a transition point for the at-grade cover, which will be tapered to the edge of the structure at an approximate 1:2 slope. Excavation spoils will be graded off within the site boundaries.

If field evidence of potentially impacted slag/fill is encountered during clearing and re-grading activities, Benchmark will arrange for the subject material to be delineated and characterized. An appropriate management plan will then be developed and submitted to the NYSDEC for approval and implementation in accordance with the requirements of NYSDEC DER-10. Field evidence of impact is defined as having readily identifiable visual or olfactory signs of contamination, including product, tars, or elevated PID readings (i.e., sustained readings >20 ppm). Any impacted slag/fill removal work will

be directed by an experienced Benchmark scientist. Removal will continue until visually impacted slag/fill is removed or NYSDEC agrees that no further removal is required.

Following sub-grade preparation work, all equipment will be cleaned free of any soil clods, mud, or clinging debris prior to removal from the Sites or use in cover placement activities.

3.3.2 Select Demolition

Prior to cover system placement across Site III-9 Water Quality Control Station (WQCS) 3A and Substation 8N will be demolished in accordance with applicable local and NY State regulations, including requirements for a pre-demolition asbestos survey and abatement. Precipitation that has accumulated in the tanks since they were cleaned and decommissioned following system shutdown in 2002 will be tested for a full suite of organic, inorganic and water quality parameters and a plan will be developed for disposition of the water, either via direct discharge or through disposal at ECSD No. 6.

3.3.3 Demarcation Layer

A demarcation layer will be placed following preparation of the Sites and prior to import of cover system material. Demarcation will be constructed and placed so as to easily identify the existing Site sub-grade from the cover system material, and prevent the potential for inadvertent removal of sub-grade material during other Site work. The demarcation material will be comprised of an orange ¾-inch plastic industrial netting material that will be rolled across the sub-grade and overlapped by approximately one foot at the seams.

3.3.4 Cover System Placement

Construction of the cover system will follow re-grading activities and placement of the demarcation layer. The cover system for the Sites is expected to primarily consist of existing hardscape and Beneficial Use Determination (BUD)-approved slag (NYSDEC BUD #555-9-15) obtained from Iron City Recovery. In lieu of slag cover some select areas surrounding the Electrical Stores building will receive one foot of soil material from an approved source. Cover system plans are presented as Figures 4 through 7, respectively

Cover material shall be compacted to mitigate potential for settlement. Cover material depth will be verified by Benchmark through survey or grade stake level

measurements as discussed in Section 3.1.3. Depth verification measurements will be included in the Final Engineering Report discussed in Section 5.2

3.3.4.1 Hardscape Cover

Hardscape cover will consist of existing competent asphalt and concrete materials, where approved by the NYSDEC, and the existing Electrical Stores Building foundation on Site III-4.

3.3.4.2 Soil Cover

A minimum 1-foot thick layer of soil materials will be used as cover in select areas surrounding the Electrical Stores Building as shown on Figure 6. The soils will be comprised of materials previously imported from Tonawanda Terminals, a permitted soil recycling facility, or another approved source. In either case analytical data will be provided to demonstrate that the material meets import criteria per Section 3.3, below. The soil material will be hydro-seeded after placement with a suitable grass seed.

3.3.4.3 BUD-Approved Slag Cover

BUD-approved slag material (NYSDEC BUD #555-9-15) imported from Iron City Recovery will be placed outside of those areas where hardscape and soil cover will be employed. This material has been subjected to gradation testing and meets the requirements of DER-10 for exemption from import analytical testing.

BUD-approved Slag will be placed to a one foot thickness except for the area of suspect buried asbestos containing material (ACM) on the southern side of Site III-3, where a 2 foot layer over demarcation fabric will be provided (see Figure 5). The 2 foot thick lift will span the entire suspect ACM area and will be gently tapered to the surrounding cover to facilitate solar panel placement. In addition, the Former Slabbing Mill Return Water Trench on Parcel III-4 will be covered with one foot of oversized (greater than 2") washed BUD-approved slag to mitigate erosion.

3.4 Import Criteria

3.4.1 General

All materials proposed for import onto the Sites must be approved by Benchmark and the NYSDEC. The criteria under which off-site material may be used as cover or backfill are presented in Section 5.4(e) of NYSDEC DER-10 (Ref. 5).

3.4.2 Quality Assurance Requirements

In the event that soil cover is part of the final cover system design all imported soil sources, including general backfill soil and topsoil, will be subject to third party testing to verify that they meet the quality assurance requirements specified below. The contractor will be required to collect the specified number of samples and submit the samples to an independent, NYSDOH ELAP-certified laboratory for analysis. Benchmark will be notified of the sampling and provided an opportunity to observe the sample collection work.

All analyses will be in accordance with USEPA SW-846 methodology. The laboratory data package will be a Category A deliverable; however, the NYSDEC may request, at any time, to upgrade the deliverable to Category B. Each import soil source shall be analyzed for the following parameters:

- 6NYCRR Part 375 VOCs – Method 8260B
- 6NYCRR Part 375 SVOCs – Method 8270C
- 6NYCRR Part 375 Organochlorine Pesticides and PCBs – Method 8081A/8082
- 6NYCRR Part 375 Metals, excluding mercury – Method 6010B
- Mercury – Method 7471
- Cyanide – Method 9013

Each import soil source shall be subject to testing in accordance with the following schedule per NYSDEC DER-10 Table 5.4(e)10:

Contaminant:	VOCs	SVOCs, Inorganics & PCBs/Pesticides	
Soil Quantity (cubic yards)	Discrete Samples	Composite	Discrete Samples/Composite
0-50	1	1	3-5 discrete samples from different locations in the fill being provided will comprise a composite sample for analysis
50-100	2	1	
100-200	3	1	
200-300	4	1	
300-400	4	2	
400-500	5	2	
500-800	6	2	
800-1,000	7	2	
1,000	Add an additional 2 VOC and 1 composite for each additional 1,000 cubic yards or consult with DER		

Grab samples will be collected for VOC analysis via Method 5035A using En-Core™ Samplers. For all other required analyses, a minimum of four grab samples will be collected to form a single composite sample. Approximately equal aliquots of the grab samples will be composited in the field using a stainless steel trowel and bowl. The trowel and bowl shall be decontaminated with a non-phosphate detergent (e.g., Alconox®) and potable water wash solution followed by a distilled water rinse between sampling locations).

Target import criteria are “Commercial Use” concentrations as published in 6NYCRR Part 375-6.8(b).

4.0 REMEDIAL ACTIVITIES SUPPORT DOCUMENTS

4.1 Health and Safety Protocols

The April 2010 Site Health and Safety Plan (HASP) for Brownfield Cleanup Program (see Appendix A), prepared in accordance with the requirements of 40 CFR 300.150 of the National Contingency Plan (NCP) and 29 CFR 1910.120, and previously approved by the NYSDEC for Business Park investigation work, will be used for the remedial activities described herein. Benchmark will be responsible for Site control and for the health and safety of its authorized site workers. All subcontractors and other parties involved in on-site construction will be required to develop a HASP as or more stringent than Benchmark's HASP. Benchmark will also be responsible for the performance of community air monitoring during intrusive activities involving subgrade disturbance as discussed below.

4.2 Community Air Monitoring

Real-time community air monitoring will be performed during all activities involving disturbance of soil/fill materials at the Site. A Community Air Monitoring Plan (CAMP) is included with Benchmark's HASP (see Appendix A). Particulate monitoring will be performed at a distance of approximately 100 feet downwind of the work area during grading and soil/fill handling activities in accordance with this Plan. In addition, no visible dust will be allowed beyond the Site perimeter during these activities. The CAMP is consistent with the requirements for community air monitoring at remediation sites as established by the NYSDOH and NYSDEC. Accordingly, it follows procedures and practices outlined under DER-10 Appendix 1A (NYSDOH's Generic Community Air Monitoring Plan) and Appendix 1B (Fugitive Dust and Particulate Monitoring).

4.3 Citizen Participation Activities

Citizen Participation (CP) Plans have been prepared for each of the Tecumseh Business Parks. Fact sheets containing information about the planned remedial actions will be developed on a Site-by Site basis by NYSDEC Region 9 and issued electronically to interested parties through the Department's "listserve" system. The fact sheet will serve as notice of the pending remedial measures and will invite comment on the selected remedy. After addressing any comments, a Decision Document will be issued that will document the cleanup requirements and will allow start of the remedial work. In addition,

a copy of this RAWP will be made available for public review at the NYSDEC Region 9 office and the Lackawanna Public Library.

5.0 DOCUMENTATION AND REPORTING

Benchmark will be on-site during re-grading and cover material placement to monitor and document remedial activities. Such monitoring and documentation will include, at a minimum: construction stake-out, surveying, and record drawings; daily reports of activities; community air monitoring results; and progress photographs and sketches.

5.1 Construction Monitoring

Standard reporting procedures for Site activities will include preparation of a daily report and, when appropriate, problem identification and corrective measures reports. Appendix B contains sample project documentation forms. Information that may be included on the daily report form includes:

- Processes and locations of construction under way.
- Equipment and personnel working in the area, including subcontractors.
- A description of off-site materials received, including any quality verification (certification) documentation.

The completed reports will be available on-site and submitted to the NYSDEC as part of the Final Engineering Report (FER). The NYSDEC will be promptly notified of problems requiring modifications to this RAWP prior to proceeding or completing the construction item. Changes or additions will be noted in the FER.

Photo documentation of the remedial activities will be prepared by a field representative throughout the duration of the project as necessary to convey typical work activities and whenever changed conditions or special circumstances arise.

5.2 Final Engineering Report

A Final Engineering Report (FER) will be prepared at the conclusion of remedial activities. It is anticipated that the FER will be combined for all four of the subject Sites, however depending upon timing of the work a separate FER may be issued for one or more of the Sites. The FER will incorporate by reference the CCR previously prepared for the Site III-4 IRM activities (Ref. 1) and will detail the pending IRM work to be performed by Tecumseh as it affects Site III-9. The FER will include the following information and documentation, consistent with the NYSDEC's DER-10 Technical Guidance for Site Remediation:

- A certification by a licensed NYS Professional Engineer in accordance with Section 1.5 of DER-10
- Background and Site description.
- Summary of the remedy that satisfied the remedial action objectives for the Sites.
- Description of engineering and institutional controls employed as part of the remedy.
- Site map showing the areas remediated.
- Documentation of imported materials and materials disposed off-site.
- Tabular summary of volume/type/source of cover system material.
- A pre- and post-cover system placement topographic survey and associated calculation of materials placed.
- Copies of daily inspection reports and, if applicable, problem identification and corrective measure reports.
- Photo documentation of remedial activities.
- A description of any problems encountered, deviations from the RAWP, and associated corrective measures taken; and other pertinent information necessary to document that the Site activities were carried out in accordance with this RAWP.
- Analytical data packages and data usability summary reports (DUSRs), if applicable.

5.3 Site Management Plan

Because a cover system and institutional controls will be employed to achieve the remedial objectives (representing a Track IV cleanup under the BCP), it will be necessary to prepare and implement a Site Management Plan (SMP) to assure that these remedial measures remain effective throughout the post-remedial period as described below.

A SMP has been prepared for the entire Phase III Business Park Site (Ref. 8), with appendices dedicated to Site-specific requirements. The purpose of the SMP is to assure that proper procedures are in place to provide for long-term protection of human health and the environment after remedial construction is complete. The SMP is comprised of four main components:

- Engineering and Institutional Control Plan
- Site Monitoring Plan

- Operation and Maintenance Plan
- Inspections, Reporting, and Certifications

5.3.1 Engineering and Institutional Control Plan

An institutional control in the form of an Environmental Easement for the Phase III Business Park will limit future use of Sites III-2, III-3, III-4 and III-9 to restricted (industrial) applications and prevent groundwater use for potable purposes. Redevelopment in the suspected ACM area of Site III-3 is also limited to unenclosed structures and operations.

Tecumseh has prepared an Engineering and Institutional Control (EC/IC) Plan that includes a complete description of all institutional and/or engineering controls to be employed on the Phase III Business Park. Appendices H-2, H-3, H-4 and H-9 of the Phase III Business Park SMP will be developed to provide specific requirements for the subject Sites. The EC/IC Plan addresses the mechanisms that will be used to continually implement, maintain, monitor, and enforce the controls. Accordingly, the EC/IC Plan identifies:

- A description of all EC/ICs on the site.
- The basic implementation and intended role of each EC/IC.
- A description of the key components of the ICs set forth in the Environmental Easement.
- A description of the features to be evaluated during each required inspection and periodic review, including the EC/IC certification, reporting, and Site monitoring.
- Any other provisions necessary to identify or establish methods for implementing the EC/ICs required by the Site remedy, as determined by the NYSDEC.

5.3.2 Site Monitoring Plan

The Site Monitoring Plan describes the measures for evaluating the performance and effectiveness of the final remedy to reduce or mitigate contaminant migration and exposure pathways, including:

- Sampling and analysis of all appropriate media. All existing groundwater monitoring wells and two piezometers will be extended through the cover system and retained for monitoring, if needed, in accordance with the site-specific SMP.

- Assessing compliance with applicable NYSDEC standards, criteria, and guidance (e.g., Part 375 SCOs for soil).
- Assessing achievement of the remedial performance criteria.
- Evaluating Site information periodically to confirm that the remedy continues to be effective in protecting public health and the environment.
- Preparing the necessary reports for the various monitoring activities.

5.3.3 Operation and Maintenance Plan

The Operation & Maintenance (O&M) Plan governing maintenance of the cover system is provided as a component of the Phase III Business Park SMP and includes:

- Operation and maintenance activities necessary to allow individuals unfamiliar with the Site to maintain the cover systems.
- An O&M contingency plan in the event of cover system failure.
- Periodic evaluations to confirm that the remedy continues to be effective for the protection of public health and the environment. If necessary, the O&M Plan will be updated to reflect changes in Site conditions or the manner in which the cover system is maintained.

The remedy for Sites III-2, III-3, III-4 and III-9 is not expected to rely on any mechanical systems, such as sub-slab depressurization or soil vapor extraction, to protect public health and the environment; therefore, a Site-specific O&M Plan is not required.

5.3.4 Inspections, Reporting, and Certifications

5.3.4.1 Inspections

Site-wide inspection across the remediated Phase III Business Park Sites will be conducted annually or as otherwise approved by the NYSDEC. All applicable inspection forms and other records, including all media sampling data and cover system maintenance reports, generated during the reporting period will be provided in electronic format in a Periodic Review Report (PRR).

5.3.4.2 Reporting

Periodic Review Reports (PRRs) will be completed on an annual basis (or less frequently, if approved by the NYSDEC). Site Owners will be asked to fund a common entity that will perform the PRRs on the same schedule to allow submittal of one common PRR for the Phase III Business Park. The PRRs will document that the remedy

and EC/ICs remain in place and in effect, and that the Phase III Business Park SMP was adhered to during the reporting period. The PRR will include:

- Identification, assessment, and certification of all EC/ICs required by the remedy.
- Results of the required annual inspections and severe condition inspections, if applicable.
- All applicable inspection forms and other records generated during the reporting period in electronic format.
- A summary of any discharge monitoring data and/or information generated during the reporting period with comments and conclusions.
- Data summary tables and graphical representations of analyses (if undertaken) of contaminants of concern by media (groundwater, soil vapor, etc.). This will include a listing of all compounds analyzed, along with the applicable standards, with all exceedances highlighted and trending, where appropriate.
- Results of all analyses, copies of all laboratory data sheets, and the required laboratory data deliverables for all samples collected during the reporting period will be submitted electronically in a NYSDEC-approved format.
- An evaluation that includes the following:
 - The compliance of the remedy with the Site-specific requirements of the individual RAWPs and Decision Documents.
 - The operation and the effectiveness of all treatment units, etc., including identification of any needed repairs or modifications.
 - Any new conclusions or observations regarding site contamination based on inspections or data generated by the Site Monitoring Plan for the media being monitored.
 - Recommendations regarding any necessary changes to the remedy and/or Site Monitoring Plan.
- The overall performance and effectiveness of the remedy.

5.3.4.3 Certification

The signed EC/IC Certifications for each of the Sites will be included in the PRR. For each institutional or engineering control identified for the Site, a Professional Engineer licensed to practice in New York State or a Qualified Environmental Professional (if no mechanical engineering controls are employed) will certify that all of the following statements are true (or as otherwise required by the IC/EC forms):

- The inspection to confirm the effectiveness of the institutional and engineering controls required by the remedial program was performed under my direction.
- The engineering and institutional controls employed are unchanged from the date the control was put in place, or last approved by the NYSDEC.
- Nothing has occurred that would impair the ability of the control to protect the public health and environment.
- Nothing has occurred that would constitute a violation or failure to comply with any SMP requirement.
- Access will continue to be provided to the NYSDEC to evaluate the remedy, including access to evaluate the continued maintenance of this control.
- If a financial assurance mechanism is required, the mechanism remains valid and sufficient for the intended purpose under the document.
- Use of the property is compliant with the Environmental Easement.
- The engineering control systems are performing as designed and are effective.
- The work and conclusions described in the PRR are accurate and complete.

5.4 Corrective Measures Plan

If any component of the remedy is found to have failed, or if the periodic certification cannot be provided due to the failure of an institutional or engineering control, a Corrective Measures Plan will be submitted to the NYSDEC for approval. This Plan will explain the failure and provide the details and schedule for performing work necessary to correct the failure. Unless an emergency condition exists, no work will be performed pursuant to the Corrective Measures Plan until it is approved by the NYSDEC.

6.0 PROJECT SCHEDULE

The anticipated project schedule for the remedial activities and reporting for Sites III-2, III-3, III-4 and III-9 as described herein is presented below. A more definitive schedule for work will be provided to the Department prior to the beginning of construction if needed.

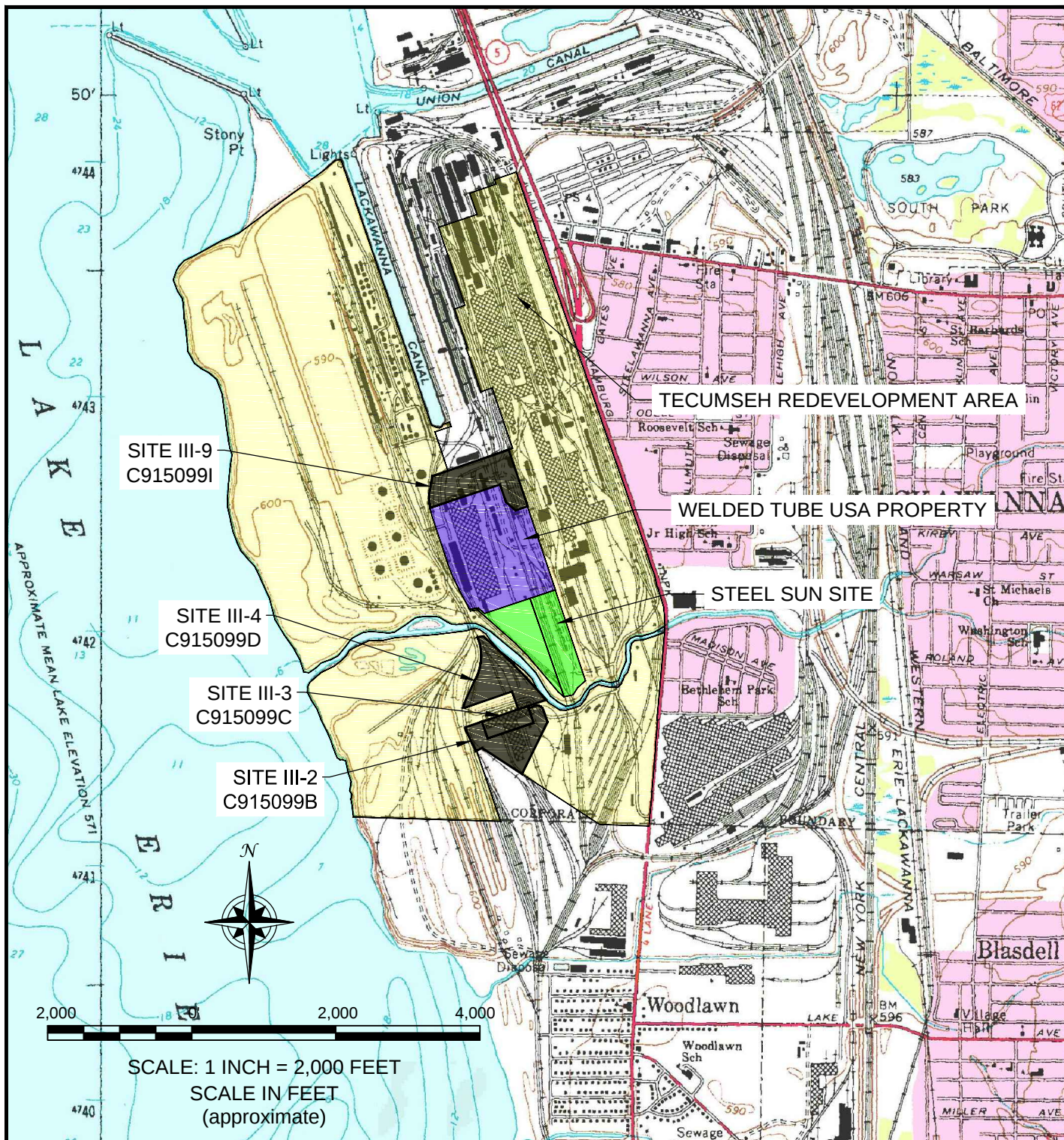
- *Mid September 2015:* Initiate non-remedial site preparation work
- *October – November 2015:* Implement IRM work on Site III-10 and affected areas of III-9 (by Others). Perform abatement and demolition of structures on Site III-9.
- *October - December 2015 –* Remedial cover system placement (Site-by-Site basis pending Decision Document issuance)
- *January 2016 –* Submit draft version of Final Engineering Report(s)
- *February 2016 –* Submit Final Engineering Report
- *March 2016 –* Receive Certificate of Completion

7.0 REFERENCES

1. TurnKey Environmental Restoration, LLC and Benchmark Environmental Engineering & Science, PLLC. *Construction Completion Report for Metal-Impacted Hotspots, Business Park Sub-Parcels III-4, III-6 & III-10; BCP Site Nos. C915199D, C915199F & C915199J, Tecumseh Redevelopment Inc., Lackawanna, New York.* January 2014.
2. TurnKey Environmental Restoration, LLC. *Interim Remedial Measures (IRM) Work Plan for BCP Business Parks II & III: Decommissioning of Former Coke Oven Gas Lines, Tecumseh Redevelopment Site, Lackawanna, New York.* April 2014.
3. URS Consultants, Inc. *RCCA Facility Investigation (RFI) Report for the Former Bethlehem Steel Corporation Facility, Lackawanna, New York, Parts I through VII, Bethlehem Steel Corporation.* October 2004.
4. TurnKey Environmental Restoration, LLC. *Remedial Investigation/Alternatives Analysis Report (RI/AAR) Work Plan, ArcelorMittal Tecumseh Redevelopment Inc., Phase III Business Park Area, Lackawanna, New York; BCP Site No C915199.* July 2008.
5. New York State Department of Environmental Conservation. *DER-10; Technical Guidance for Site Investigation and Remediation.* May 3, 2010.
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7. TurnKey Environmental Restoration, LLC and Benchmark Environmental Engineering & Science, PLLC. *Interim Remedial Measures (IRM) Work Plan for Phase III Business Park Sub-parcels III-4, III-6 and III-10, Lackawanna, New York, BCP Site Nos. C915199D, C915199F and C915199J, Tecumseh Redevelopment Inc.* July 2013.
8. TurnKey Environmental Restoration, LLC. *Site Management Plan, Brownfield Cleanup Program, Tecumseh Phase III Business Park, NYSDEC Site Nos. C615199 through C915199J, Lackawanna, New York.* November 2013.

FIGURES

FIGURE 1



2558 HAMBURG TURNPIKE
SUITE 300
BUFFALO, NY 14218
(716) 856-0599

PROJECT NO.: 0351-015-002

DATE: AUGUST 2015

DRAFTED BY: BLR

SITE LOCATION MAP

REMEDIAL ACTION WORK PLAN

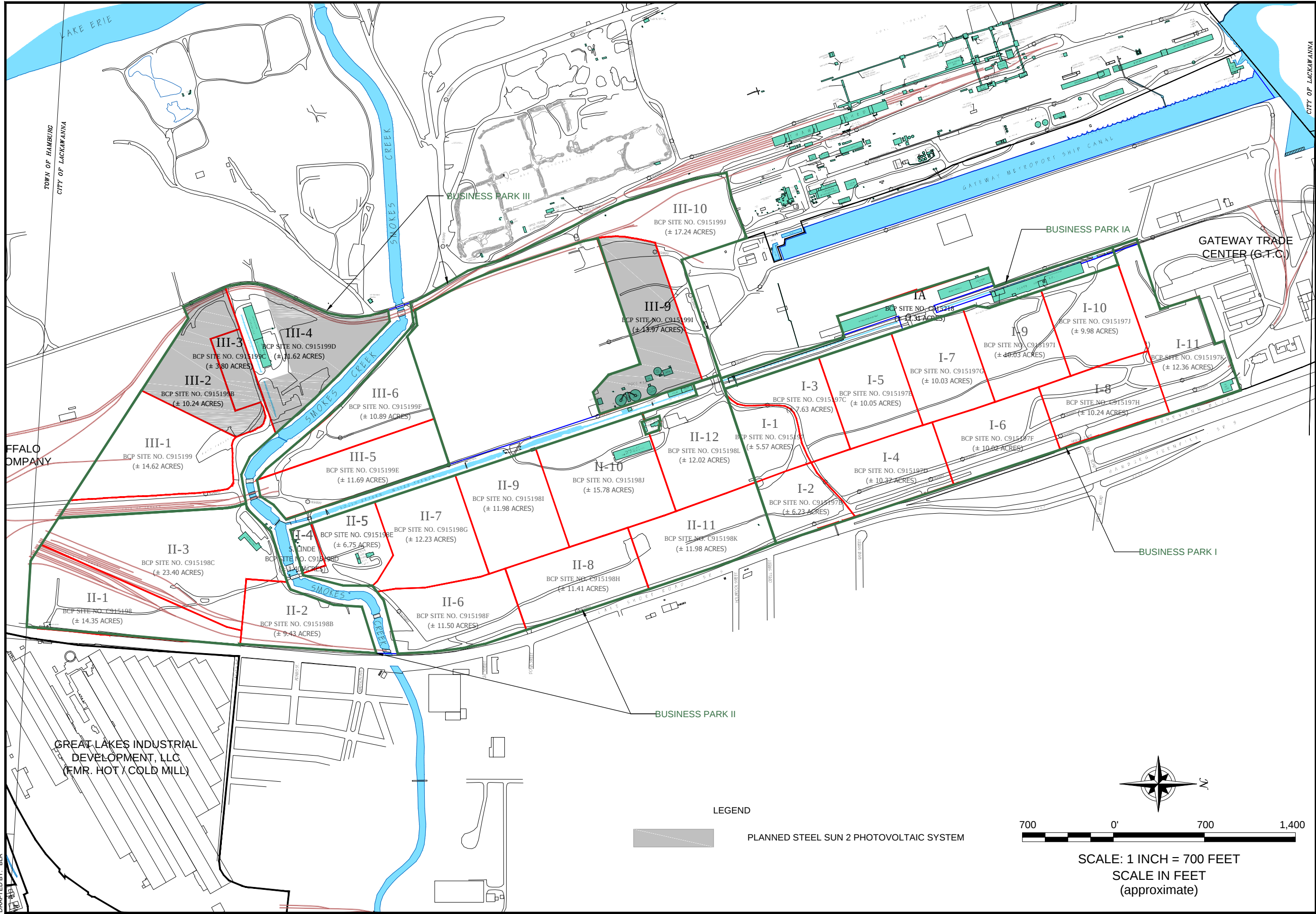
STEEL SUN 2 SITES
BCP SITE NOS. C915199B, C915199C, C915199D & C915199I
LACKAWANNA, NEW YORK

PREPARED FOR

STEEL SUN 2, LLC

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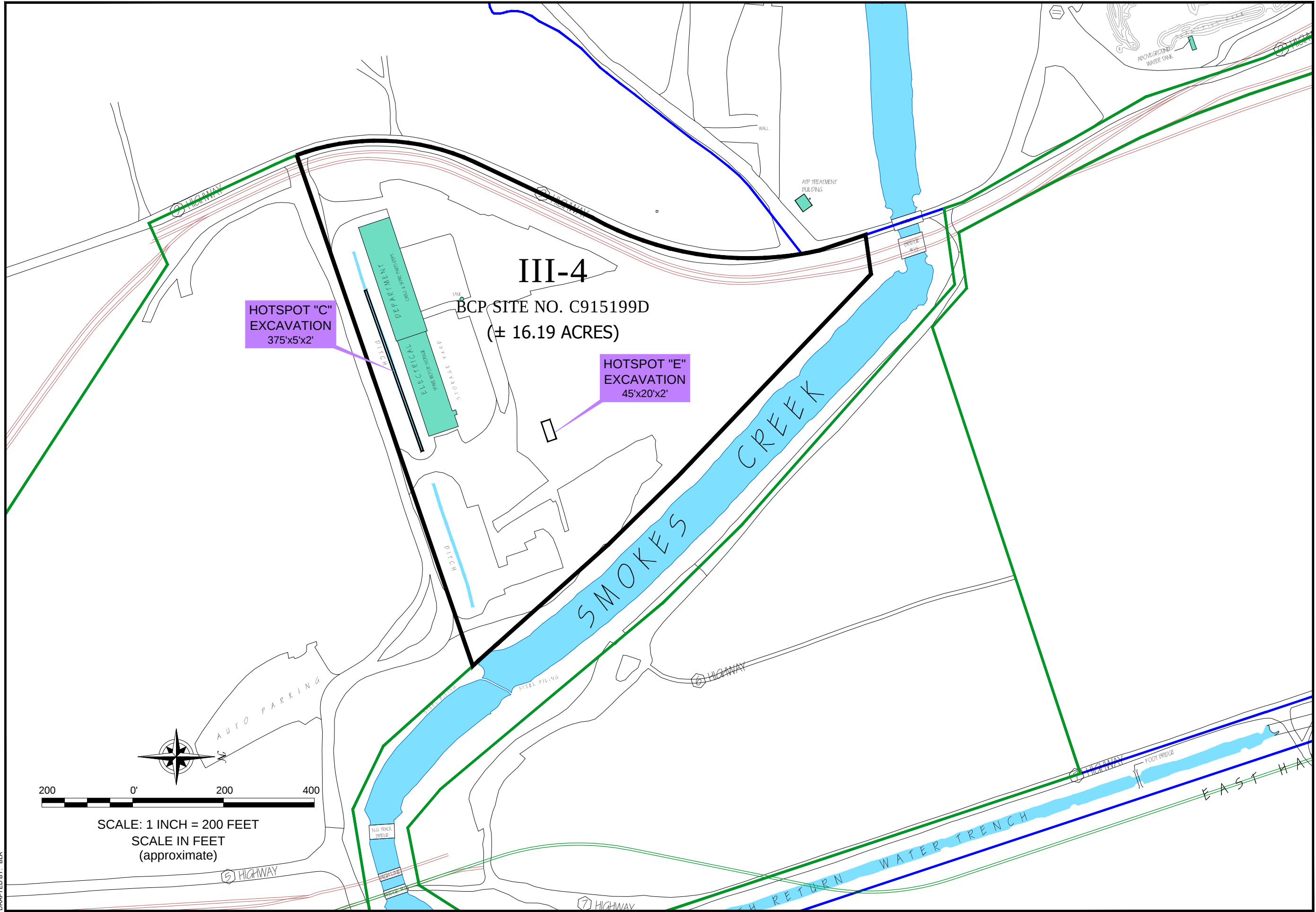
SITE VICINITY MAP

REMEDIAL ACTION WORK PLAN

STEEL SUN 2 SITES
BCP SITE NOS. C915199B, C915199C, C915199D & C915199I
LACKAWANNA, NEW YORK
PREPARED FOR
STEEL SUN 2, LLC

FIGURE 2

DATE: AUGUST 2015
DRAFTED BY: BLR



COMPLETED INTERIM REMEDIAL MEASURES ACTIVITIES

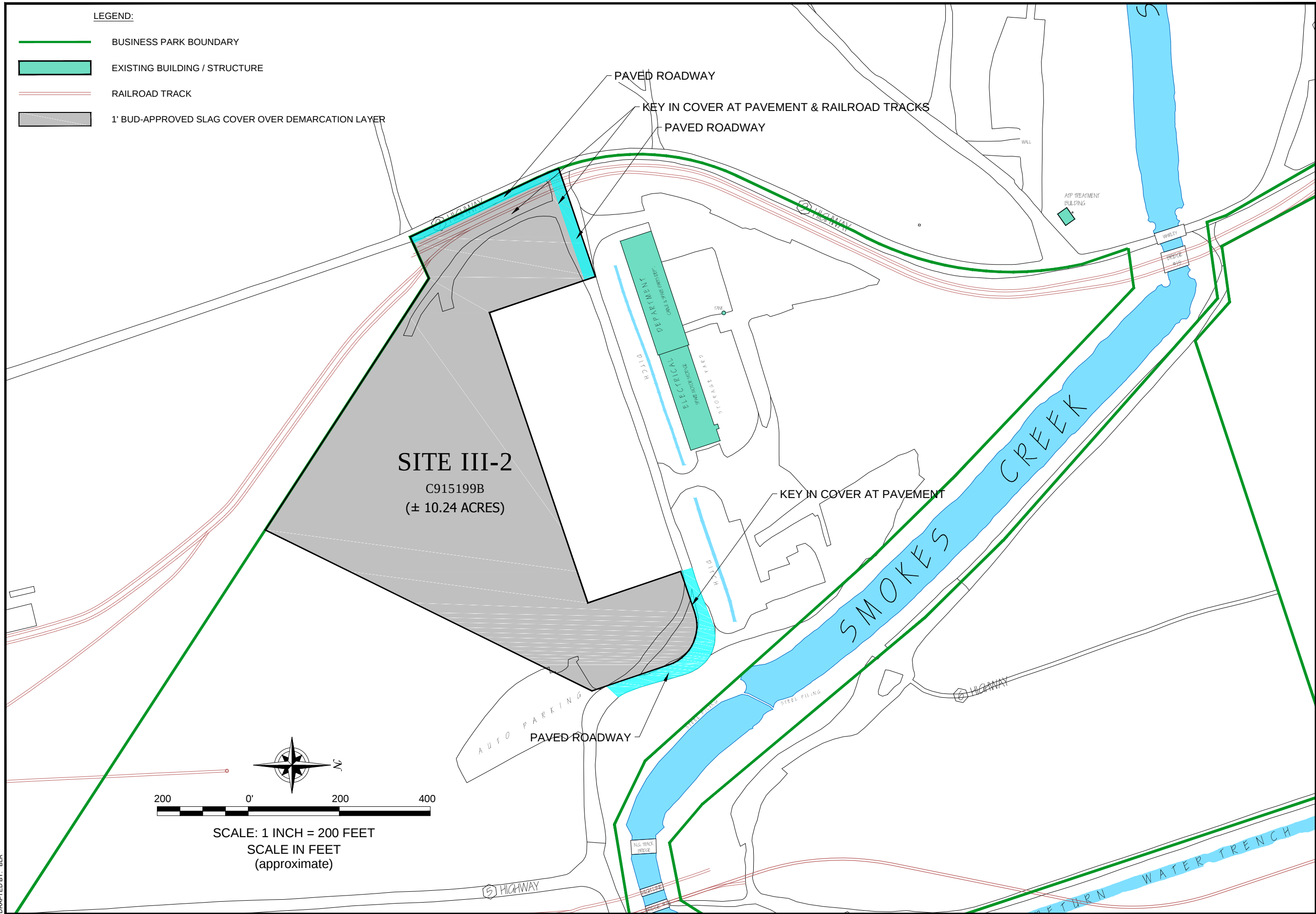
REMEDIAL ACTION WORK PLAN
STEEL SUN 2 SITES
BCP SITE NOS. C915199B, C915199C, C915199D & C915199I
LACKAWANNA, NEW YORK
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STEEL SUN 2, LLC

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FIGURE 3



**SITE III-2 (BCP SITE NO. C915199B)
REMEDIAL COVER SYSTEM APPROACH**

REMEDIAL ACTION WORK PLAN

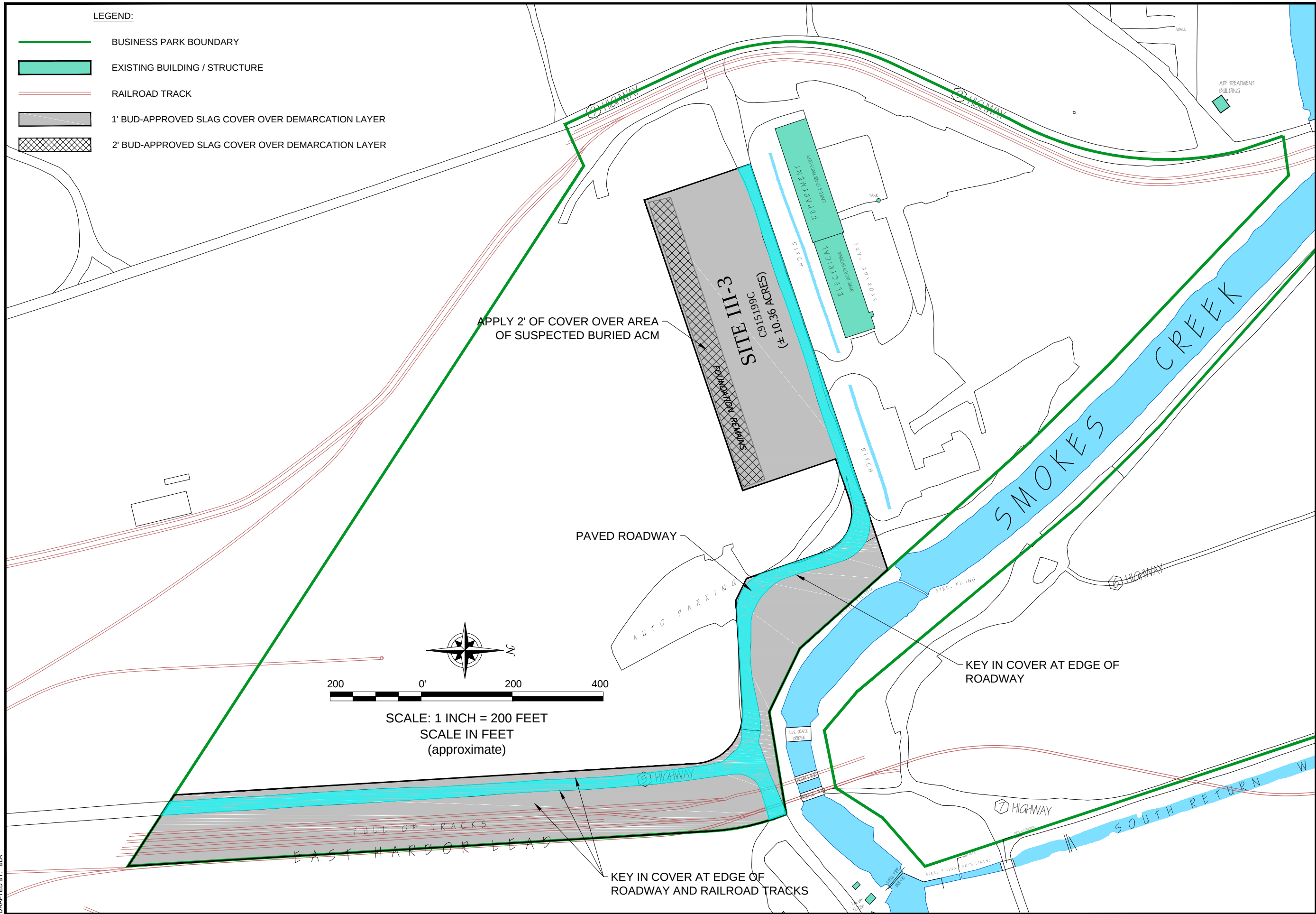
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LACKAWANNA, NEW YORK
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BUFFALO, NY 14218
(716) 856-0599

JOB NO.: 0351-015-002

FIGURE 4



SITE III-3 (BCP SITE NO. C915199C)
REMEDIAL COVER SYSTEM APPROACH

REMEDIAL ACTION WORK PLAN

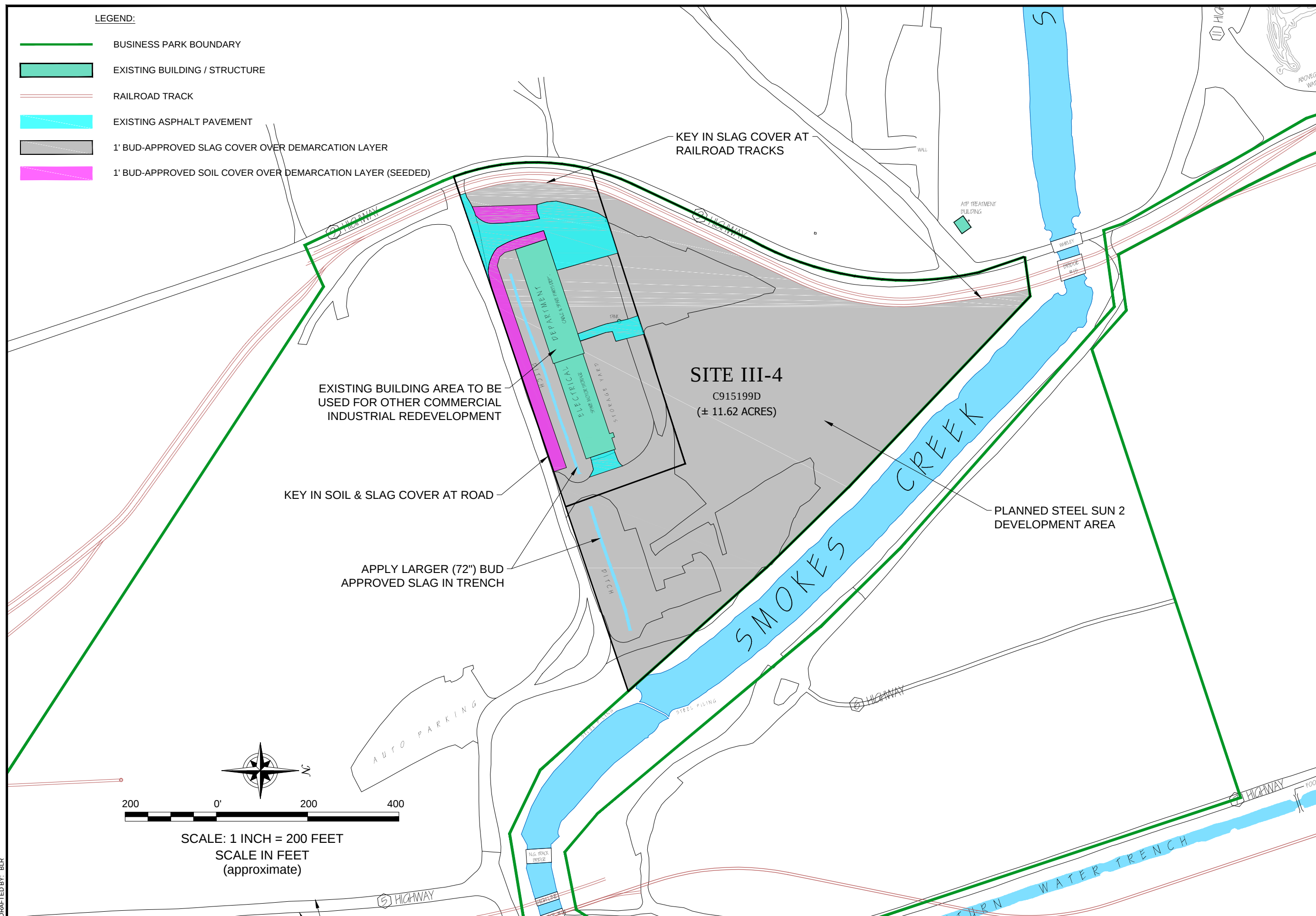
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STEEL SUN 2, LLC

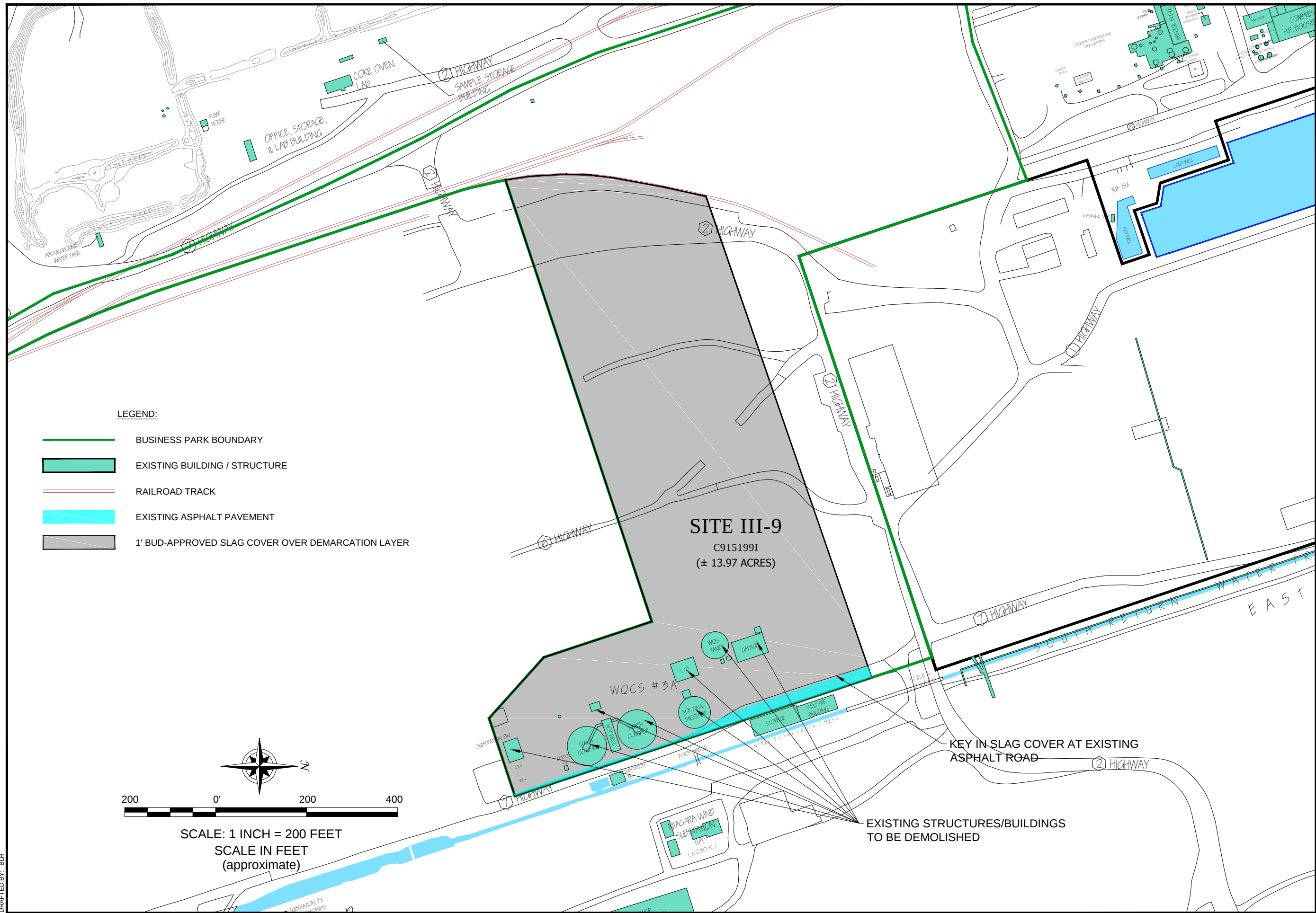
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FIGURE 5





**SITE III-9 (BCP SITE NO. C915199I)
REMEDIAL COVER SYSTEM APPROACH
REMEDIAL ACTION WORK PLAN**

REMEDIAL ACTION WORK PLAN

STEEL SUN 2

LACKAWANNA, NEW YORK
PREPARED FOR

BENCHMARK
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SCIENCE, PLLC

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SUITE 300
BUFFALO, NY 14218
(716) 858-0599

JOB NO.: 0351-015-002

APPENDIX A

HEALTH AND SAFETY PLAN

Site-Wide Health and Safety Plan (HASP)

*Tecumseh Redevelopment Site
Lackawanna, New York*

April 2010

0071-007-350

Prepared For:

Tecumseh Redevelopment Inc.
Richfield, Ohio

Prepared By:



SITE HEALTH AND SAFETY PLAN
for
BROWNFIELD CLEANUP PROGRAM

TECUMSEH REDEVELOPMENT SITE
LACKAWANNA, NEW YORK

April 2010

0071-007-350

**TECUMSEH REDEVELOPMENT SITE
SITE-WIDE HEALTH AND SAFETY PLAN**

ACKNOWLEDGEMENT

Plan Reviewed by (initial):

Corporate Health and Safety Director: _____

Project Manager: _____

Designated Site Safety and Health Officer: _____

Acknowledgement:

I acknowledge that I have reviewed the information contained in this site-specific Health and Safety Plan, and understand the hazards associated with performance of the field activities described herein. I agree to comply with the requirements of this plan.

NAME (PRINT)	SIGNATURE	DATE
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
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_____	_____	_____

**TECUMSEH REDEVELOPMENT SITE
SITE-WIDE HEALTH AND SAFETY PLAN**

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**TECUMSEH REDEVELOPMENT SITE
SITE-WIDE HEALTH AND SAFETY PLAN**

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1.0 INTRODUCTION

1.1 General

In accordance with OSHA requirements contained in 29 CFR 1910.120, this Health and Safety Plan (HASP) describes the specific health and safety practices and procedures to be employed by TurnKey Environmental Restoration, LLC and Benchmark Environmental Engineering & Science, PLLC employees (referred to jointly hereafter as “TurnKey-Benchmark”) during Brownfield Cleanup Program (BCP) activities on the Tecumseh Redevelopment Site (former Bethlehem Steel Lackawanna Works), located in the City of Lackawanna, New York.. This HASP presents procedures for TurnKey-Benchmark employees who will be involved with investigation and remedial field activities; it does not cover the activities of other contractors, subcontractors, or other individuals on the Site. These firms will be required to develop and enforce their own HASPs as discussed in Section 2.0. TurnKey-Benchmark accepts no responsibility for the health and safety of contractor, subcontractor, or other personnel.

This HASP presents information on known Site health and safety hazards using available historical information, and identifies the equipment, materials and procedures that will be used to eliminate or control these hazards. Environmental monitoring will be performed during the course of field activities to provide real-time data for on-going assessment of potential hazards.

1.2 Background

Tecumseh Redevelopment Inc. (Tecumseh) owns approximately 1,100 acres of land at 1951 Hamburg Turnpike, approximately 2 miles south of the City of Buffalo (see Figure 1). The majority of Tecumseh’s property is located in the City of Lackawanna (the City), with portions of the property extending into the Town of Hamburg. Tecumseh’s property is bordered by: NY State Route 5 (Hamburg Turnpike) on the east; Lake Erie to the west and northwest; and other industrial properties to the south and the northeast. Figure 2 provides an overview of the Tecumseh Property, including major leased or licensed parcels, and adjacent parcels owned by others.

The Tecumseh property is located on a portion of the Site of the former Bethlehem Steel Corporation (BSC) Lackawanna Works in a primarily industrial area. The property was

formerly used for the production of steel, coke and related products by Bethlehem Steel Corporation (BSC). According to the Real Estate Records, in 1937, Bethlehem Steel Company owned the subject Site. In 1964, Bethlehem Steel Company merged into Bethlehem Steel Corporation. Steel production on the property was discontinued in 1983 and the coke ovens ceased activity in 2000. Tecumseh acquired the property, along with other BSC assets, out of bankruptcy in 2003.

A Resource Conservation and Recovery Act (RCRA) Facility Investigation (RFI) of the entire former Bethlehem Steel Lackawanna Works was initiated by BSC under an Administrative Order issued by the United States Environmental Protection Agency (USEPA) in 1990. Tecumseh completed the RFI in January 2005. In August 2006, USEPA approved the RFI and terminated Bethlehem Steel's (and in turn Tecumseh's) obligation under the 1990 Administrative Order. Tecumseh is presently negotiating an Order on Consent with the New York State Department of Environmental Conservation (NYSDEC) to undertake corrective measures at certain solid waste management units (SWMUs) primarily on the western slag fill and coke manufacturing portion of the property.

In April 2005, Tecumseh signed a Memorandum of Understanding (MOU) with Erie County and the City of Lackawanna to promote redevelopment of the former BSC Lackawanna property following cleanup. Tecumseh has entered into Brownfield Cleanup Agreements (BCAs) with the NYSDEC to investigate, remediate, and redevelop the Phase I, II and III Business Parks. The BCP application for the Phase IA Business Park was submitted to NYSDEC and deemed complete in August 2007; the BCA is pending.

In August 2006, USEPA approved the RFI and terminated Bethlehem Steel's (and in turn Tecumseh's) obligation under the 1990 Administrative Order. Tecumseh is presently negotiating an Order on Consent with the NYSDEC to undertake corrective measures at certain SWMUs primarily on the western slag fill and coke manufacturing portion of the property. The Phase I Business Park Area encompasses approximately 102 acres, and is presently in the final stages of a Remedial Investigation and Alternatives Analysis Report (RI/AAR). The Phase IA Business Park encompasses approximately 12.9 acres to the west of the Phase I Business Park. The RI/AAR Work Plan and associated documents for the Phase IA Business Park were submitted to the NYSDEC in January 2008. Separate RI/AAR Work Plans are currently being prepared for the Phase II Business Park Area (approximately 173 acres) and the Phase III Business Park Area (approximately 93.4 acres).

BQ Energy, LLC has entered into a long-term lease agreement with Tecumseh to construct and operate wind turbines and supporting power generation equipment and infrastructure on approximately 29 acres of the Tecumseh property, referred to as the “Steel Winds Site.” This 29-acre parcel, located along the Lake Erie shoreline, was investigated and has undergone final remedial measures under the NY State Brownfield Cleanup Program. Eight wind turbines and supporting power generation equipment and infrastructure are presently operating on this parcel.

Consistent with the Redevelopment Master Plan (see Figure 3), BQ Energy, LLC has submitted applications to the NYSDEC for participation in the Brownfield Cleanup Program for construction of wind turbines on two additional parcels. BQ Energy is proposing construction of two additional wind turbines to the north of the existing eight turbines on an approximate 9.33-acre parcel, referred to as Steel Winds IA. The Steel Winds IA Site is part of an existing lease agreement between Tecumseh Redevelopment Inc. and BQ Energy, LLC. The project has been subjected to SEQRA review and has been issued a negative declaration by the City of Lackawanna, the lead agency for the project. In addition, BQ Energy intends to construct eight turbines along the western boundary of the Phase III Business Park Area of the Tecumseh property. These additional turbines will occupy an approximate 55.47-acre parcel deemed “Steel Winds II.” The Steel Winds II BCP Site will extend along the full length of the western boundary of Phase III Business Park. As the Phase III Business Park is already in the BCP, the Steel Winds II BCP application “carved out” or reassigned this portion of the Phase III Business Park to BQ Energy, LLC for the express purpose of expediting the RI/AAR and expanding the wind farm on this portion of the site under the BCP. A Brownfield Cleanup Agreement (BCA) was signed for the Steel Winds II Site on March 27, 2008.

1.3 Known and Suspected Environmental Conditions

The Phase I, IA, II, and III Business Park Areas were formerly used to house portions of BSC’s steel making operations. The slag and other industrial fill materials contain highly variable and sometimes elevated concentrations of metals, as well as semi-volatile and volatile organic compounds (SVOCs and VOCs). In addition, groundwater in contact with the soil/fill materials described above may exhibit elevated concentrations of corresponding soluble COPCs (e.g., BTEX) in groundwater.

1.4 Parameters of Interest

Constituents of potential concern (COPCs) at the Site include:

- **Volatile Organic Compounds (VOCs)** – VOCs present at elevated concentration may include benzene, toluene, ethylbenzene, and xylene (i.e., BTEX). These VOCs are typically associated with storage and handling of petroleum products such as gasoline.
- **Semi-Volatile Organic Compounds (SVOCs)** – SVOCs present at elevated concentrations may include base-neutral semi-volatile organic compounds (SVOCs) from oils, greases, and fuels associated with the operation of locomotive engines, steel mills, petroleum bulk storage, and other historic steel manufacturing operations. Specifically, polycyclic aromatic hydrocarbons (PAHs), which are byproducts of incomplete combustion and impurities in petroleum products. Although PAHs are commonly found in urban soil environments, they may be present at the Site at concentrations that are elevated compared to typical “background” levels. Naphthalene is a natural component of fossil fuels such as petroleum and coal; it is also formed when natural products such as wood or tobacco are burned.
- **Polychlorinated Biphenyls (PCBs)** – The potential impact of surface and subsurface soils by PCBs in discrete areas associated with former substations, rail yards, and hydraulic pump houses.
- **Inorganic Compounds** – Inorganic COPCs potentially present at elevated concentrations due to steel making activities may include arsenic, cadmium, chromium, lead, and mercury. Several of these parameters are components of coke and slag which are prevalent in the planned work area.

In addition, groundwater in contact with the soil/fill materials described above may exhibit elevated concentrations of corresponding soluble COPCs (e.g., BTEX).

1.5 Overview of BCP Activities

TurnKey-Benchmark personnel will be on-site to observe BCP investigation and remedial activities. General field activities to be completed are described below. Detailed BCP activities are more fully described in the individual work plans for each property.

1. **Soil/Fill Excavation:** TurnKey-Benchmark will monitor all soil/fill excavations (e.g., wind turbine foundation excavation, test pit investigations) and related activities to visually inspect soil/fill for evidence of contamination.
2. **Soil/Fill Documentation Sampling:** TurnKey-Benchmark will collect surface and subsurface soil/fill documentation samples following excavation.
3. **Surface Water Management:** During excavation, surface water and/or perched groundwater infiltration may occur. TurnKey-Benchmark will direct the contractor to collect and characterize the surface water for proper disposal.
4. **Subgrade Work:** Significant grading of the Site may be required before implementation of remedial measures (e.g., cover system placement).
5. **Cover Soil Placement:** A soil cover system will be placed over select portions of the Site to reduce potential contact with impacted soil/fill. TurnKey-Benchmark will oversee installation of the cover system.
6. **Groundwater Monitoring Well Installation and Sampling:** TurnKey-Benchmark will install groundwater monitoring wells and collect samples for the long-term groundwater monitoring program.
7. **Groundwater Remediation:** TurnKey-Benchmark personnel will oversee the potential groundwater remediation at the Site, which may include installation of treatment (ORC/HRC) filter socks in groundwater monitoring wells.

2.0 ORGANIZATIONAL STRUCTURE

This chapter of the HASP describes the lines of authority, responsibility, and communication as they pertain to health and safety functions at the Site. The purpose of this chapter is to identify the personnel who impact the development and implementation of the HASP and to describe their roles and responsibilities. This chapter also identifies other contractors and subcontractors involved in work operations and establishes the lines of communications among them for health and safety matters. The organizational structure described in this chapter is consistent with the requirements of 29 CFR 1910.120(b)(2). This section will be reviewed by the Project Manager and updated as necessary to reflect the current organizational structure at this Site.

2.1 Roles and Responsibilities

All Turnkey-Benchmark personnel on the Site must comply with the minimum requirements of this HASP. The specific responsibilities and authority of management, safety and health, and other personnel on this site are detailed in the following paragraphs.

2.1.1 Corporate Health and Safety Director

The TurnKey-Benchmark Corporate Health and Safety Director is ***Mr. Thomas H. Forbes, P.E.*** The Corporate Health and Safety Director responsible for developing and implementing the Health and Safety program and policies for Benchmark Environmental Engineering & Science, PLLC and TurnKey Environmental Restoration, LLC, and consulting with corporate management to ensure adequate resources are available to properly implement these programs and policies. The Corporate Health and Safety Director coordinates TurnKey-Benchmark's Health and Safety training and medical monitoring programs and assists project management and field staff in developing site-specific health and safety plans.

2.1.2 Project Manager

The Project Manager for this site is ***Thomas H. Forbes, P.E.*** The Project Manager has the responsibility and authority to direct all TurnKey-Benchmark work operations at the site. The Project Manager coordinates safety and health functions with the Site Safety and

Health Officer, and bears ultimate responsibility for proper implementation of this HASP. He may delegate authority to expedite and facilitate any application of the program, including modifications to the overall project approach as necessary to circumvent unsafe work conditions. Specific duties of the Project Manager include:

- Preparing and coordinating the site work plan.
- Providing TurnKey-Benchmark workers with work assignments and overseeing their performance.
- Coordinating health and safety efforts with the Site Safety and Health Officer (SSHO).
- Reviewing the emergency response coordination plan to assure its effectiveness.
- Serving as the primary liaison with site contractors and the property owner.

2.1.3 Site Safety and Health Officer

The Site Safety and Health Officer (SSHO) for this site is **Mr. Richard L. Dubisz**. The qualified alternate SSHO is **Mr. Thomas Behrendt**. The SSHO reports to the Project Manager. The SSHO is on-site or readily accessible to the site during all work operations and has the authority to halt site work if unsafe conditions are detected. The specific responsibilities of the SSHO are:

- Managing the safety and health functions for TurnKey-Benchmark personnel on the site.
- Serving as the point of contact for safety and health matters.
- Ensuring that TurnKey-Benchmark field personnel working on the site have received proper training (per 29 CFR Part 1910.120(e)), that they have obtained medical clearance to wear respiratory protection (per 29 CFR Part 1910.134), and that they are properly trained in the selection, use and maintenance of personal protective equipment, including qualitative respirator fit testing.
- Performing or overseeing site monitoring as required by the HASP.

- Assisting in the preparation and review of the HASP
- Maintaining site-specific safety and health records as described in this HASP
- Coordinating with the Project Manager, Site Workers and Contractor's SSHO as necessary for safety and health efforts.

2.1.4 Site Workers

Site workers are responsible for: complying with this HASP or a more stringent HASP, if appropriate (i.e., Contractor and Subcontractor's HASP); using proper PPE; reporting unsafe acts and conditions to the SSHO; and following the safety and health instructions of the Project Manager and SSHO.

2.1.5 Other Site Personnel

Other site personnel who will have health and safety responsibilities will include the Remedial Contractor, who will be responsible for developing, implementing and enforcing a Health and Safety Plan equally stringent or more stringent than TurnKey-Benchmark's HASP. TurnKey-Benchmark assumes no responsibility for the health and safety of anyone outside its direct employ. Each Contractor's HASP shall cover all non-TurnKey/Benchmark site personnel. Each Contractor shall assign a SSHO who will coordinate with TurnKey-Benchmark's SSHO as necessary to ensure effective lines of communication and consistency between contingency plans.

In addition to TurnKey-Benchmark and Contractor personnel, other individuals who may have responsibilities in the work zone include subcontractors and governmental agencies performing site inspection work (i.e., the New York State Department of Environmental Conservation). The Contractor shall be responsible for ensuring that these individuals have received OSHA-required training (29 CFR 1910.120(e)), including initial, refresher and site-specific training, and shall be responsible for the safety and health of these individuals while they are on-site.

3.0 HAZARD EVALUATION

Due to the presence of certain contaminants at the Site, the possibility exists that workers will be exposed to hazardous substances during field activities. The principal points of exposure would be through direct contact with and incidental ingestion of soil/fill, and through the inhalation of contaminated particles or vapors, during test pit completion, monitoring well installation, and soil/fill excavation. In addition, the use of heavy construction equipment (e.g., dozer) will also present conditions for potential physical injury to workers. Further, since work will be performed outdoors, the potential exists for heat/cold stress to impact workers, especially those wearing protective equipment and clothing. Adherence to the medical evaluations, worker training relative to chemical hazards, safe work practices, proper personal protection, environmental monitoring, establishment work zones and site control, appropriate decontamination procedures and contingency planning outlined herein will reduce the potential for chemical exposures and physical injuries.

3.1 Chemical Hazards

As discussed in Section 1.3, historic activities related to the former steel-manufacturing operations and facilities have resulted in elevated concentrations of VOCs, SVOCs, PCBs, and inorganic compounds in Site soils and groundwater. Table 1 identifies maximum concentrations of COPCs detected throughout the Tecumseh property. Table 2 lists exposure limits for airborne concentrations of the COPCs identified in Section 1.4 of this HASP. Brief descriptions of the toxicology of the prevalent constituents of potential concern and related health and safety guidance and criteria are provided below.

- **Arsenic (CAS #7440-38-2)** is a naturally occurring element and is usually found combined with one or more elements, such as oxygen or sulfur. Inhalation is a more important exposure route than ingestion. First phase exposure symptoms include nausea, vomiting, diarrhea and pain in the stomach. Prolonged contact is corrosive to the skin and mucus membranes. Arsenic is considered a Group A human carcinogen by the USEPA. Exposure via inhalation is associated with an increased risk of lung cancer. Exposure via the oral route is associated with an increased risk of skin cancer.

- **Benzene (CAS #71-43-2)** poisoning occurs most commonly through inhalation of the vapor; however, benzene can also penetrate the skin and poison in that way. Locally, benzene has a comparatively strong irritating effect, producing erythema and burning and, in more severe cases, edema and blistering. Exposure to high concentrations of the vapor (i.e., 3,000 ppm or higher) may result in acute poisoning characterized by the narcotic action of benzene on the central nervous system. In acute poisoning, symptoms include confusion, dizziness, tightening of the leg muscles, and pressure over the forehead. Chronic exposure to benzene (i.e., long-term exposure to concentrations of 100 ppm or less) may lead to damage of the blood-forming system. Benzene is very flammable when exposed to heat or flame and can react vigorously with oxidizing materials.
- **Cadmium** is a natural element and is usually combined with one or more elements, such as oxygen, chloride or sulfur. Breathing high levels of cadmium severely damages the lungs and can cause death. Ingestion of high levels of cadmium severely irritates the stomach, leading to vomiting and diarrhea. Long term exposure to lower levels of cadmium leads to a buildup of this substance in the kidneys and possible kidney disease. Other potential long term effects are lung damage and fragile bones. Cadmium is suspected to be a human carcinogen.
- **Chromium (CAS #7440-47-3)** is used in the production of stainless steel, chrome plated metals, and batteries. Two forms of chromium, hexavalent (CR+6) and trivalent (CR+3) are toxic. Hexavalent chromium is an irritant and corrosive to the skin and mucus membranes. Chromium is a potential occupational carcinogen. Acute exposures to dust may cause coughing, wheezing, headaches, pain and fever.
- **Ethylbenzene (CAS #100-41-4)** is a component of automobile gasoline. Over-exposure may cause kidney, skin liver and/or respiratory disease. Signs of exposure may include dermatitis, irritation of the eyes and mucus membranes, headache. Narcosis and coma may result in more severe cases.
- **Lead (CAS #7439-92-1)** can affect almost every organ and system in our bodies. The most sensitive is the central nervous system, particularly in children. Lead also damages kidneys and the immune system. The effects are the same whether it is breathed or swallowed. Lead may decrease reaction time, cause weakness in fingers, wrists or ankles and possibly affect memory. Lead may cause anemia.
- **Mercury (CAS #7439-97-6)** is used in industrial applications for the production of caustic and chlorine, and in electrical control equipment and apparatus. Over-exposure to mercury may cause coughing, chest pains, bronchitis, pneumonia, indecision, headaches, fatigue and salivation. Mercury is a skin and eye irritant.

- **Naphthalene (CAS #91-20-3)** is a white solid with a strong smell; is also called mothballs, moth flakes, white tar, and tar camphor. Naphthalene is a natural component of fossil fuels such as petroleum and coal; it is also formed when natural products such as wood or tobacco are burned. Acute exposure to naphthalene can cause systemic reactions, including nausea, headache, diaphoresis, hematuria, fever, anemia, liver damage, vomiting, convulsions, and coma. Acute exposure can also cause eye irritation, confusion, excitement, malaise, abdominal pain, irritation to the bladder, profuse sweating, jaundice, hematopoietic, hemoglobinuria, renal shutdown, and dermatitis. Exposure to a large amount of naphthalene can cause red blood cells to be damaged or destroyed, a condition called hemolytic anemia, which leads to fatigue, lack of appetite, restlessness, and a pale appearance. Poisoning may occur by ingestion of large doses, skin and/or eye contact, inhalation, or skin absorption.
- **Polycyclic Aromatic Hydrocarbons (PAHs)** are formed as a result of the pyrolysis and incomplete combustion of organic matter such as fossil fuel. PAH aerosols formed during the combustion process disperse throughout the atmosphere, resulting in the deposition of PAH condensate in soil, water and on vegetation. In addition, several products formed from petroleum processing operations (e.g., roofing materials and asphalt) also contain elevated levels of PAHs. Hence, these compounds are widely dispersed in the environment. PAHs are characterized by a molecular structure containing three or more fused, unsaturated carbon rings. Seven of the PAHs are classified by USEPA as probable human carcinogens (USEPA Class B2). These are: benzo(a)pyrene; benzo(a)anthracene; benzo(b)fluoranthene; benzo(k)fluoranthene; chrysene; dibenzo(a,h)anthracene; and indeno(1,2,3-cd)pyrene. The primary route of exposure to PAHs is through incidental ingestion and inhalation of contaminated particulates. PAH's are characterized by an organic odor, and exist as oily liquids in pure form. Acute exposure symptoms may include acne-type blemishes in areas of the skin exposed to sunlight.
- **Polynuclear Chlorinate Biphenyls (PCBs)** are associated with former substations, rail yards, and hydraulic pump houses on the Site. PCBs can be absorbed into the body by inhalation of its aerosol, through the skin, and by ingestion. Repeated or prolonged contact with skin may cause dermatitis. PCBs may have effects on the liver. Animal tests show that PCBs possibly cause toxic effects in human reproduction. In the food chain, bioaccumulation takes place, specifically in aquatic organisms. A harmful contamination of the air will be reached rather slowly on evaporation of this substance at 20°C.

- **Toluene (CAS #108-88-3)** is a common component of paint thinners and automobile fuel. Acute exposure predominantly results in central nervous system depression. Symptoms include headache, dizziness, fatigue, muscular weakness, drowsiness, and coordination loss. Repeated exposures may cause removal of lipids from the skin, resulting in dry, fissured dermatitis.
- **Xylenes (o, m, and p) (CAS #95-47-6, 108-38-3, and 106-42-3)** are colorless, flammable liquids present in paint thinners and fuels. Acute exposure may cause central nervous system depression, resulting in headache, dizziness, fatigue, muscular weakness, drowsiness, and coordination loss. Repeated exposures may also cause removal of lipids from the skin, producing dry, fissured dermatitis. Exposure of high concentrations of vapor may cause eye irritation and damage, as well as irritation of the mucus membranes.

With respect to the anticipated BCP activities discussed in Section 1.5, possible routes of exposure to the above-mentioned contaminants are presented in Table 3. The use of proper respiratory equipment, as outlined in Section 7.0 of this HASP, will minimize the potential for exposure to airborne contamination. Exposure to contaminants through dermal and other routes will also be minimized through the use of protective clothing (Section 7.0), safe work practices (Section 6.0), and proper decontamination procedures (Section 12.0).

3.2 Physical Hazards

BCP investigation and remedial activities at the Tecumseh site may present the following physical hazards:

- The potential for physical injury during heavy construction equipment use, such as grading equipment, excavators, and tandem trucks.
- The potential for heat/cold stress to employees during the summer/winter months (see Section 10.0).
- The potential for slip and fall injuries due to rough, uneven terrain and/or open excavations.

These hazards represent only some of the possible means of injury that may be present during investigation and remedial activities at the Site. Since it is impossible to list all

potential sources of injury, it shall be the responsibility of each individual to exercise proper care and caution during all phases of the work.

4.0 TRAINING

4.1 Site Workers

All personnel performing investigation and remedial activities at the Site (such as, but not limited to, equipment operators, general laborers, and supervisors) and who may be exposed to hazardous substances, health hazards, or safety hazards and their supervisors/managers responsible for the Site shall receive training in accordance with 29 CFR 1910.120(e) before they are permitted to engage in operations in the exclusion zone or contaminant reduction zone. This training includes an initial 40-hour Hazardous Waste Site Worker Protection Course, an 8-hour Annual Refresher Course subsequent to the initial 40-hour training, and 3 days of actual field experience under the direct supervision of a trained, experienced supervisor. Additional site-specific training shall also be provided by the SSHO prior to the start of field activities. A description of topics to be covered by this training is provided below.

4.1.1 Initial and Refresher Training

Initial and refresher training is conducted by a qualified instructor as specified under OSHA 29 CFR 1910.120(e)(5), and is specifically designed to meet the requirements of OSHA 29 CFR 1910.120(e)(3) and 1910.120(e)(8). The training covers, as a minimum, the following topics:

- OSHA HAZWOPER regulations.
- Site safety and hazard recognition, including chemical and physical hazards.
- Medical monitoring requirements.
- Air monitoring, permissible exposure limits, and respiratory protection level classifications.
- Appropriate use of personal protective equipment (PPE), including chemical compatibility and respiratory equipment selection and use.
- Work practices to minimize risk.
- Work zones and site control.
- Safe use of engineering controls and equipment.
- Decontamination procedures.
- Emergency response and escape.

- Confined space entry procedures.
- Heat and cold stress monitoring.
- Elements of a Health and Safety Plan.
- Spill containment.

Initial training also incorporates workshops for PPE and respiratory equipment use (Levels A, B and C), and respirator fit testing. Records and certification received from the course instructor documenting each employee's successful completion of the training identified above are maintained on file at TurnKey-Benchmark's Buffalo, NY office. Contractors and Subcontractors are required to provide similar documentation of training for all their personnel who will be involved in on-site work activities.

Any employee who has not been certified as having received health and safety training in conformance with 29 CFR 1910.120(e) is prohibited from working in the exclusion and contamination reduction zones, or to engage in any on-site work activities that may involve exposure to hazardous substances or wastes.

4.1.2 Site Training

Site workers are given a copy of the HASP and provided a site-specific briefing prior to the commencement of work to ensure that employees are familiar with the HASP and the information and requirements it contains. The site briefing shall be provided by the SSHO prior to initiating field activities and shall include:

- Names of personnel and alternates responsible for site safety and health.
- Safety, health and other hazards present on the Site.
- The Site lay-out including work zones and places of refuge.
- The emergency communications system and emergency evacuation procedures.
- Use of PPE.
- Work practices by which the employee can minimize risks from hazards.
- Safe use of engineering controls and equipment on the site.
- Medical surveillance, including recognition of symptoms and signs of over-exposure as described in Chapter 5 of this HASP.
- Decontamination procedures as detailed in Chapter 12 of this HASP.
- The emergency response plan as detailed in Chapter 15 of this HASP.

- Confined space entry procedures, if required, as detailed in Chapter 13 of this HASP.
- The spill containment program as detailed in Chapter 9 of this HASP.
- Site control as detailed in Chapter 11 of this HASP.

Supplemental health and safety briefings will also be conducted by the SSHO on an as-needed basis during the course of the work. Supplemental briefings are provided as necessary to notify employees of any changes to this HASP as a result of information gathered during ongoing site characterization and analysis. Conditions for which the SSHO may schedule additional briefings include, but are not limited to: a change in Site conditions (i.e., based on monitoring results); changes in the work schedule/plan; newly discovered hazards; and safety incidents occurring during Site work.

4.2 Supervisor Training

On-site safety and health personnel who are directly responsible for or who supervise the safety and health of workers engaged in hazardous waste operations (i.e., SSHO) shall receive, in addition to the appropriate level of worker training described in Section 4.1, above, 8 additional hours of specialized supervisory training, in compliance with 29 CFR 1910.120(e)(4).

4.3 Emergency Response Training

Emergency response training is addressed in Appendix A of this HASP, Emergency Response Plan.

4.4 Site Visitors

Each Contractor's SSHO will provide a site-specific briefing to all site visitors and other non-TurnKey/Benchmark personnel who enter the Site beyond the site entry point. The site-specific briefing will provide information about site hazards, the site layout including work zones and places of refuge, the emergency communications system and emergency evacuation procedures, and other pertinent safety and health requirements as appropriate.

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Site visitors will not be permitted to enter the exclusion zone or contaminant reduction zones unless they have received the level of training required for site workers as described in Section 4.1.

5.0 MEDICAL MONITORING

Medical monitoring examinations are provided to TurnKey-Benchmark employees as stipulated under 29 CFR Part 1910.120(f). These exams include initial employment, annual and employment termination physicals for all TurnKey-Benchmark employees involved in hazardous waste site field operations. Post-exposure examinations are also provided for employees who may have been injured, received a health impairment, or developed signs or symptoms of over-exposure to hazardous substances or were accidentally exposed to substances at concentrations above the permissible exposure limits without necessary personal protective equipment. Such exams are performed as soon as possible following development of symptoms or the known exposure event.

Medical evaluations are performed by ADP Screening & Selection Services, an occupational health care provider under contract with TurnKey-Benchmark. ADP's local facility is Health Works WNY, Seneca Square Plaza, 1900 Ridge Road, West Seneca, New York 14224. The facility can be reached at (716) 823-5050 to schedule routine appointments or post-exposure examinations.

Medical evaluations are conducted according to the TurnKey-Benchmark Medical Monitoring Program and include an evaluation of the workers' ability to use respiratory protective equipment. The purpose of the medical evaluation is to determine an employee's fitness for duty on hazardous waste sites; and to establish baseline medical data. The examinations include:

- Occupational/medical history review.
- Physical exam, including vital sign measurement.
- Spirometry testing.
- Eyesight testing.
- Audio testing (minimum baseline and exit, annual for employees routinely exposed to greater than 85db).
- EKG (for employees >40 yrs age or as medical conditions dictate).
- Chest X-ray (baseline and exit, and every 5 years).
- Blood biochemistry (including blood count, white cell differential count, serum multiplastic screening).
- Medical certification of physical requirements (i.e., sight, musculoskeletal, cardiovascular) for safe job performance and to wear respiratory protection equipment.

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In conformance with OSHA regulations, TurnKey-Benchmark will maintain and preserve medical records for a period of 30 years following termination of employment. Employees are provided a copy of the physician's post-exam report, and have access to their medical records and analyses.

6.0 SAFE WORK PRACTICES

All TurnKey-Benchmark employees shall conform to the following safe work practices during all on-site work activities conducted within the exclusion and contamination reduction zones:

- Eating, drinking, chewing gum or tobacco, smoking, or any practice that increases the probability of hand-to-mouth contact is strictly prohibited.
- The hands and face must be thoroughly washed upon leaving the work area and prior to engaging in any activity indicated above.
- Respiratory protective equipment and clothing must be worn by all personnel entering the site as required by the HASP or as modified by the site safety officer. Excessive facial hair (i.e., beards, long mustaches or sideburns) that interferes with the satisfactory respirator-to-face seal is prohibited.
- Contact with surfaces/materials either suspected or known to be contaminated will be avoided to minimize the potential for transfer to personnel, cross contamination and need for decontamination.
- Medicine and alcohol can synergize the effects of exposure to toxic chemicals. Due to possible contraindications, use of prescribed drugs should be reviewed with the TurnKey-Benchmark occupational physician. Alcoholic beverage and illegal drug intake are strictly forbidden during the workday.
- All personnel shall be familiar with standard operating safety procedures and additional instructions contained in this Health and Safety Plan.
- On-site personnel shall use the “buddy” system. No one may work alone (i.e., out of earshot or visual contact with other workers) in the exclusion zone.
- Personnel and equipment in the contaminated area shall be minimized, consistent with effective site operations.
- All employees have the obligation to immediately report and if possible, correct unsafe work conditions.
- Use of contact lenses on-site will not be permitted. Spectacle kits for insertion into full-face respirators will be provided for TurnKey-Benchmark employees, as requested and required.

The recommended specific safety practices for working around the contractor's equipment (e.g., backhoes, bulldozers, excavators, etc.) are as follows:

- Although the Contractor and subcontractors are responsible for their equipment and safe operation of the site, TurnKey-Benchmark personnel are also responsible for their own safety.
- Subsurface work will not be initiated without first clearing underground utility services.
- Heavy equipment should not be operated within 20 feet of overhead wires. This distance may be increased if windy conditions are anticipated or if lines carry high voltage. The site should also be sufficiently clear to ensure the project staff can move around the heavy machinery safely.
- Care should be taken to avoid overhead wires when moving heavy-equipment from location to location.
- Hard hats, safety boots and safety glasses should be worn at all times in the vicinity of heavy equipment. Hearing protection is also recommended.
- The work site should be kept neat. This will prevent personnel from tripping and will allow for fast emergency exit from the site.
- Proper lighting must be provided when working at night.
- Construction activities should be discontinued during an electrical storm or severe weather conditions.
- The presence of combustible gases should be checked before igniting any open flame.
- Personnel shall stand upwind of any construction operation when not immediately involved in sampling/logging/observing activities.
- Personnel will not approach the edge of an unsecured trench/excavation closer than 2 feet.

7.0 PERSONAL PROTECTIVE EQUIPMENT

7.1 Equipment Selection

Personal protective equipment (PPE) will be donned when work activities may result in exposure to physical or chemical hazards beyond acceptable limits, and when such exposure can be mitigated through appropriate PPE. The selection of PPE will be based on an evaluation of the performance characteristics of the PPE relative to the requirements and limitations of the Site, the task-specific conditions and duration, and the hazards and potential hazards identified at the site.

Equipment designed to protect the body against contact with known or suspect chemical hazards are grouped into four categories according to the degree of protection afforded. These categories designated A through D consistent with USEPA Level of Protection designation, are:

- **Level A:** Should be selected when the highest level of respiratory, skin and eye protection is needed.
- **Level B:** Should be selected when the highest level of respiratory protection is needed, but a lesser level of skin protection is required. Level B protection is the minimum level recommended on initial site entries until the hazards have been further defined by on-site studies. Level B (or Level A) is also necessary for oxygen-deficient atmospheres.
- **Level C:** Should be selected when the types of airborne substances are known, the concentrations have been measured and the criteria for using air-purifying respirators are met. In atmospheres where no airborne contaminants are present, Level C provides dermal protection only.
- **Level D:** Should not be worn on any site with elevated respiratory or skin hazards. This is generally a work uniform providing minimal protection.

OSHA requires the use of certain PPE under conditions where an immediate danger to life and health (IDLH) may be present. Specifically, OSHA 29 CFR 1910.120(g)(3)(iii) requires use of a positive pressure self-contained breathing apparatus, or positive pressure air-line respirator equipped with an escape air supply when chemical exposure levels present a substantial possibility of immediate serious injury, illness or death, or impair the ability to

escape. Similarly, OSHA 29 CFR 1910.120(g)(3)(iv) requires donning totally encapsulating chemical protective suits (with a protection level equivalent to Level A protection) in conditions where skin absorption of a hazardous substance may result in a substantial possibility of immediate serious illness, injury or death, or impair the ability to escape.

In situations where the types of chemicals, concentrations, and possibilities of contact are unknown, the appropriate level of protection must be selected based on professional experience and judgment until the hazards can be further characterized. The individual components of clothing and equipment must be assembled into a full protective ensemble to protect the worker from site-specific hazards, while at the same time minimizing hazards and drawbacks of the personal protective gear itself. Ensemble components are detailed below for levels A/B, C, and D protection.

7.2 Protection Ensembles

7.2.1 Level A/B Protection Ensemble

Level A/B ensembles include similar respiratory protection, however Level A provides a higher degree of dermal protection than Level B. Use of Level A over Level B is determined by: comparing the concentrations of identified substances in the air with skin toxicity data, and assessing the effect of the substance (by its measured air concentrations or splash potential) on the small area of the head and neck unprotected by Level B clothing.

The recommended PPE for level A/B is:

- Pressure-demand, full-face piece self-contained breathing apparatus (MSHA/-NIOSH approved) or pressure-demand supplied-air respirator with escape self-contained breathing apparatus (SCBA).
- Chemical-resistant clothing. For Level A, clothing consists of totally-encapsulating chemical resistant suit. Level B incorporates hooded one-or two-piece chemical splash suit.
- Inner and outer chemical resistant gloves.
- Chemical-resistant safety boots/shoes.
- Hardhat.

7.2.2 Level C Protection Ensemble

Level C protection is distinguished from Level B by the equipment used to protect the respiratory system, assuming the same type of chemical-resistant clothing is used. The main selection criterion for Level C is that conditions permit wearing an air-purifying device. The device (when required) must be an air-purifying respirator (MSHA/NIOSH approved) equipped with filter cartridges. Cartridges must be able to remove the substances encountered. Respiratory protection will be used only with proper fitting, training and the approval of a qualified individual. In addition, an air-purifying respirator can be used only if: oxygen content of the atmosphere is at least 19.5% in volume; substances are identified and concentrations measured; substances have adequate warning properties; the individual passes a qualitative fit-test for the mask; and an appropriate cartridge/canister is used, and its service limit concentration is not exceeded.

Recommended PPE for Level C conditions includes:

- Full-face piece, air-purifying respirator equipped with MSHA and NIOSH approved organic vapor/acid gas/dust/mist combination cartridges or as designated by the SSHO.
- Chemical-resistant clothing (hooded, one or two-piece chemical splash suit or disposable chemical-resistant one-piece suit).
- Inner and outer chemical-resistant gloves.
- Chemical-resistant safety boots/shoes.
- Hardhat.

An air-monitoring program is part of all response operations when atmospheric contamination is known or suspected. It is particularly important that the air be monitored thoroughly when personnel are wearing air-purifying respirators. Continual surveillance using direct-reading instruments is needed to detect any changes in air quality necessitating a higher level of respiratory protection.

7.2.3 Level D Protection Ensemble

As indicated above, Level D protection is primarily a work uniform. It can be worn in areas where only boots can be contaminated, where there are no inhalable toxic substances and where the atmospheric contains at least 19.5% oxygen.

Recommended PPE for Level D includes:

- Coveralls.
- Safety boots/shoes.
- Safety glasses or chemical splash goggles.
- Hardhat.
- Optional gloves; escape mask; face shield.

7.2.4 Recommended Level of Protection for Site Tasks

Based on current information regarding both the contaminants suspected to be present at the Site and the various tasks that are included in the investigation and remedial activities, the minimum required Levels of Protection for these tasks shall be as identified in Table 4.

8.0 EXPOSURE MONITORING

8.1 General

Based on the results of historic sample analysis and the nature of the proposed work activities at the Site, the possibility exists that organic vapors and/or particulates may be released to the air during intrusive construction activities. Ambient breathing zone concentrations may at times, exceed the permissible exposure limits (PELs) established by OSHA for the individual compounds (see Table 2), in which case respiratory protection will be required. Respiratory and dermal protection may be modified (upgraded or downgraded) by the SSHO based upon real-time field monitoring data.

8.1.1 On-Site Work Zone Monitoring

TurnKey-Benchmark personnel will conduct routine, real-time air monitoring during all intrusive construction phases such as excavation, backfilling, drilling, etc. The work area will be monitored at regular intervals using a photo-ionization detector (PID), combustible gas meter and a particulate meter. Observed values will be recorded and maintained as part of the permanent field record.

Additional air monitoring measurements may be made by TurnKey-Benchmark personnel to verify field conditions during subcontractor oversight activities. Monitoring instruments will be protected from surface contamination during use. Additional monitoring instruments may be added if the situations or conditions change. Monitoring instruments will be calibrated in accordance with manufacturer's instructions before use.

8.1.2 Off-Site Community Air Monitoring

In addition to on-site monitoring within the work zone(s), monitoring at the downwind portion of the Site perimeter will be conducted. This will provide a real-time method for determination of substantial vapor and/or particulate releases to the surrounding community as a result of ground intrusive investigation work.

Ground intrusive activities are defined by NYSDOH Appendix 1A Generic Community Air Monitoring Plan (Reference 4) and attached as Appendix C. Ground intrusive activities include soil/waste excavation and handling, test pitting or trenching, and

the installation of soil borings or monitoring wells. Non-intrusive activities include the collection of soil and sediment samples or the collection of groundwater samples from existing wells. Continuous monitoring is required for ground intrusive activities and periodic monitoring is required for non-intrusive activities. Periodic monitoring consists of taking a reading upon arrival at a sample location, monitoring while opening a well cap or overturning soil, monitoring while bailing a well, and taking a reading prior to leaving a sampling location. This may be upgraded to continuous if the sampling location is in close proximity to individuals not involved in the site activity (i.e., on a curb of a busy street). The action levels below will be used during periodic monitoring. This will provide a real-time method for determination of substantial vapor and/or particulate releases to the surrounding community because of site investigation work.

8.2 Monitoring Action Levels

8.2.1 On-Site Work Zone Action Levels

The PID, explosimeter, or other appropriate instrument(s), will be used by TurnKey-Benchmark personnel to monitor organic vapor concentrations as specified in this HASP. In addition, fugitive dust/particulate concentrations will be monitored during major soil intrusion using a real-time particulate monitor as specified in this plan. In the absence of such monitoring, appropriate respiratory protection for particulates shall be donned. Sustained readings obtained in the breathing zone may be interpreted (with regard to other site conditions) as follows for TurnKey-Benchmark personnel:

- Total atmospheric concentrations of unidentified vapors or gases ranging from 0 to 1 ppm above background on the PID) - Continue operations under Level D (see Appendix A).
- Total atmospheric concentrations of unidentified vapors or gases yielding sustained readings from >1 ppm to 5 ppm above background on the PID (vapors not suspected of containing high levels of chemicals toxic to the skin) - Continue operations under Level C (see Appendix A).
- Total atmospheric concentrations of unidentified vapors or gases yielding sustained readings of >5 ppm to 50 ppm above background on the PID -

Continue operations under Level B (see Attachment 1), re-evaluate and alter (if possible) construction methods to achieve lower vapor concentrations.

- Total atmospheric concentrations of unidentified vapors or gases above 50 ppm on the PID - Discontinue operations and exit the work zone immediately.

The explosimeter will be used to monitor levels of both combustible gases and oxygen during RD activities involving deep excavation, if required. Action levels based on the instrument readings shall be as follows:

- Less than 10% LEL - Continue engineering operations with caution.
- 10-25% LEL - Continuous monitoring with extreme caution, determine source/cause of elevated reading.
- Greater than 25% LEL - Explosion hazard, evaluate source and leave the Work Zone.
- 19.5-21% oxygen - Proceed with extreme caution; attempt to determine potential source of oxygen displacement.
- Less than 19.5% oxygen - Leave work zone immediately.
- 21-25% oxygen - Continue engineering operations with caution.
- Greater than 25% oxygen - Fire hazard potential, leave Work Zone immediately.

The particulate monitor will be used to monitor respirable dust concentrations during all intrusive activities and during handling of site soil/fill. Action levels based on the instrument readings shall be as follows:

- Less than 50 $\mu\text{g}/\text{m}^3$ - Continue field operations.
- 50-150 $\mu\text{g}/\text{m}^3$ - Don dust/particulate mask or equivalent
- Greater than 150 $\mu\text{g}/\text{m}^3$ - Don dust/particulate mask or equivalent. Initiate engineering controls to reduce respirable dust concentration (i.e., wetting of excavated soils or tools at discretion of SSHO).

Readings with the organic vapor analyzer, combustible gas meter, and particulate monitor will be recorded and documented on the appropriate Project Field Forms. All instruments will be calibrated before use on a daily basis and the procedure will be documented on the appropriate Project Field Forms.

8.2.2 Community Air Monitoring Action Levels

In addition to the action levels prescribed in Section 8.2.1 for Benchmark personnel on-site, the following criteria shall also be adhered to for the protection of downwind receptors consistent with NYSDOH requirements (Appendix C):

o **ORGANIC VAPOR PERIMETER MONITORING:**

- If the sustained ambient air concentration of organic vapors at the downwind perimeter of the exclusion zone exceeds 5 ppm above background, work activities will be halted and monitoring continued. If the sustained organic vapor decreases below 5 ppm over background, work activities can resume but more frequent intervals of monitoring, as directed by the SSHO, must be conducted.
- If the sustained ambient air concentration of organic vapors at the downwind perimeter of the exclusion zone are greater than 5 ppm over background but less than 25 ppm, activities can resume provided that: the organic vapor level 200 feet downwind of the working site or half the distance to the nearest off-site residential or commercial structure, whichever is less, is below 5 ppm over background; and more frequent intervals of monitoring, as directed by the SSHO, are conducted.
- If the sustained organic vapor level is above 25 ppm at the perimeter of the exclusion zone, the SSHO must be notified and work activities shut down. The SSHO will determine when re-entry of the exclusion zone is possible and will implement downwind air monitoring to ensure vapor emissions do not impact the nearest off-site residential or commercial structure at levels exceeding those specified in the ***Organic Vapor Contingency Monitoring Plan*** below. All readings will be recorded and will be available for New York State Department of Environmental Conservation (NYSDEC) and Department of Health (NYSDOH) personnel to review.

o **ORGANIC VAPOR CONTINGENCY MONITORING PLAN:**

- If the sustained organic vapor level is greater than 5 ppm over background 200 feet downwind from the work area or half the distance to the nearest off-site residential or commercial property, whichever is less, all work activities must be halted.
- If, following the cessation of the work activities or as the result of an emergency, sustained organic levels persist above 5 ppm above background 200 feet downwind or half the distance to the nearest off-site residential or commercial property from the work area, then the air quality must be monitored within 20 feet of the perimeter of the nearest off-site residential or commercial structure (20-foot zone).
- If efforts to abate the emission source are unsuccessful and if sustained organic vapor levels approach or exceed 5 ppm above background within the 20-foot zone for more than 30 minutes, or are sustained at levels greater than 10 ppm above background for longer than one minute, then the ***Major Vapor Emission Response Plan*** (see below) will automatically be placed into effect.

o **Major Vapor Emission Response Plan:**

Upon activation, the following activities will be undertaken:

1. All Emergency Response Contacts as listed in this Health and Safety Plan and the Emergency Response Plan (Appendix A) will be advised.
2. The local police authorities will immediately be contacted by the SSHO and advised of the situation.
3. Frequent air monitoring will be conducted at 30-minute intervals within the 20-foot zone. If two sustained successive readings below action levels are measured, air monitoring may be halted or modified by the SSHO.

The following personnel are to be notified in the listed sequence in the event that a Major Vapor Emission Plan is activated:

Responsible Person	Contact	Phone Number
SSHO	Police	911
SSHO	State Emergency Response Hotline	(800) 457-7362

Additional emergency numbers are listed in the Emergency Response Plan included as Appendix A.

o **EXPLOSIVE VAPORS:**

- Sustained atmospheric concentrations of greater than 10% LEL in the work area - Initiate combustible gas monitoring at the downwind portion of the Site perimeter.
- Sustained atmospheric concentrations of greater than 10% LEL at the downwind Site perimeter – Halt work and contact local Fire Department.

o **Airborne Particulate Community Air Monitoring**

Respirable (PM-10) particulate monitoring will be performed on a continuous basis at the upwind and downwind perimeter of the exclusion zone. The monitoring will be performed using real-time monitoring equipment capable of measuring PM-10 and integrating over a period of 15-minutes for comparison to the airborne particulate action levels. The equipment will be equipped with an audible alarm to indicate exceedance of the action level. In addition, fugitive dust migration will be visually assessed during all work activities. All readings will be recorded and will be available for NYSDEC and NYSDOH review. Readings will be interpreted as follows:

- If the downwind PM-10 particulate level is 100 micrograms per cubic meter ($\mu\text{g}/\text{m}^3$) greater than the background (upwind perimeter) reading for the 15-minute period or if airborne dust is observed leaving the work area, then dust suppression techniques must be employed. Work may continue with dust suppression provided that the downwind PM-10 particulate levels do not exceed 150 $\mu\text{g}/\text{m}^3$ above the upwind level and that visible dust is not migrating from the work area.
- If, after implementation of dust suppression techniques downwind PM-10 levels are greater than 150 $\mu\text{g}/\text{m}^3$ above the upwind level, work activities must be stopped and dust suppression controls re-evaluated. Work can resume provided that supplemental dust suppression measures and/or other controls

are successful in reducing the downwind PM-10 particulate concentration to within 150 $\mu\text{g}/\text{m}^3$ of the upwind level and in preventing visible dust migration.

Pertinent emergency response information including the telephone number of the Fire Department is included in the Emergency Response Plan (Appendix A).

9.0 SPILL RELEASE/RESPONSE

This chapter of the HASP describes the potential for and procedures related to spills or releases of known or suspected petroleum and/or hazardous substances on the Site. The purpose of this Section of the HASP is to plan appropriate response, control, counter-measures and reporting, consistent with OSHA requirements in 29 CFR 1910.120(b)(4)(ii)(J) and (j)(1)(viii). The spill containment program addresses the following elements:

- Potential hazardous material spills and available controls.
- Initial notification and evaluation.
- Spill response.
- Post-spill evaluation.

9.1 Potential Spills and Available Controls

An evaluation was conducted to determine the potential for hazardous material and oil/petroleum spills at this site. For the purpose of this evaluation, hazardous materials posing a significant spill potential are considered to be:

- CERCLA Hazardous Substances as identified in 40 CFR Part 302, where such materials pose the potential for release in excess of their corresponding Reportable Quantity (RQ).
- Extremely Hazardous Substances as identified in 40 CFR Part 355, Appendix A, where such materials pose the potential for release in excess of their corresponding RQ.
- Hazardous Chemicals as defined under Section 311(e) of the Emergency Planning and Community Right-To-Know Act of 1986, where such chemicals are present or will be stored in excess of 10,000 lbs.
- Toxic Chemicals as defined in 40 CFR Part 372, where such chemicals are present or will be stored in excess of 10,000 lbs.
- Chemicals regulated under 6NYCRR Part 597, where such materials pose the potential for release in excess of their corresponding RQ.

Oil/petroleum products are considered to pose a significant spill potential whenever the following situations occur:

- The potential for a “harmful quantity” of oil (including petroleum and non-petroleum-based fuels and lubricants) to reach navigable waters of the U.S. exists (40 CFR Part 112.4). Harmful quantities are considered by USEPA to be volumes that could form a visible sheen on the water or violate applicable water quality standards.
- The potential for any amount of petroleum to reach any waters of NY State, including groundwater, exists. Petroleum, as defined by NY State in 6NYCRR Part 612, is a petroleum-based heat source, energy source, or engine lubricant/maintenance fluid.
- The potential for any release, to soil or water, of petroleum from a bulk storage facility regulated under 6NYCRR Part 612. A regulated petroleum storage facility is defined by NY State as a site having stationary tank(s) and intra-facility piping, fixtures and related equipment with an aggregate storage volume of 1,100 gallons or greater.

The evaluation indicates that, based on site history and decommissioning records, a hazardous material spill and/or a petroleum product spill is not likely to occur during Remedial efforts.

9.2 Initial Spill Notification and Evaluation

Any worker who discovers a hazardous substance or oil/petroleum spill will immediately notify the Project Manager and SSHO. The worker will, to the best of his/her ability, report the material involved, the location of the spill, the estimated quantity of material spilled, the direction/flow of the spill material, related fire/explosion incidents, if any, and any associated injuries. The Emergency Response Plan presented as Appendix A of this HASP will immediately be implemented if an emergency release has occurred.

Following initial report of a spill, the Project Manager will make an evaluation as to whether the release exceeds RQ levels. If an RQ level is exceeded, the Project Manager will notify the site owner and NYSDEC at 1-800-457-7362 within 2 hours of spill discovery. The Project Manager will also determine what additional agencies (e.g., USEPA) are to be

contacted regarding the release, and will follow-up with written reports as required by the applicable regulations.

9.3 Spill Response

For all spill situations, the following general response guidelines will apply:

- Only those personnel involved in overseeing or performing containment operations will be allowed within the spill area. If necessary, the area will be roped, ribboned, or otherwise blocked off to prevent unauthorized access.
- Appropriate PPE, as specified by the SSHO, will be donned before entering the spill area.
- Ignition points will be extinguished/removed if fire or explosion hazards exist.
- Surrounding reactive materials will be removed.
- Drains or drainage in the spill area will be blocked to prevent inflow of spilled materials or applied materials.

For minor spills, the Contractor will maintain a Spill Control and Containment Kit in the Field Office or other readily accessible storage location. The kit will consist of, at a minimum, a 50 lb. bag of “speedy dry” granular absorbent material, absorbent pads, shovels, empty 5-gallon pails and an empty open-top 55-gallon drum. Spilled materials will be absorbed, and shoveled into a 55-gallon drum for proper disposal (NYSDEC approval will be secured for on-site treatment of the impacted soils/absorbent materials, if applicable). Impacted soils will be hand-excavated to the point that no visible signs of contamination remains, and will be drummed with the absorbent.

In the event of a major release or a release that threatens surface water, a spill response contractor will be called to the site. The response contractor may use heavy equipment (i.e., excavator, backhoe, etc.) to berm the soils surrounding the spill site or create diversion trenching to mitigate overland migration or release to navigable waters. Where feasible, pumps will be used to transfer free liquid to storage containers. Spill control/cleanup contractors in the Western New York area that may be contacted for assistance include:

- The Environmental Service Group of NY, Inc.: (716) 695-6720
- Op-Tech: (716) 873-7680
- AAA Environmental (585) 750-2811

9.4 Post-Spill Evaluation

If a reportable quantity of hazardous material or oil/petroleum is spilled as determined by the Project Manager, a written report will be prepared as indicated in Section 9.2. The report will identify the root cause of the spill, type and amount of material released, date/time of release, response actions, agencies notified and/or involved in cleanup, and procedures to be implemented to avoid repeat incidents. In addition, all re-useable spill cleanup and containment materials will be decontaminated, and spill kit supplies/disposable items will be replenished.

10.0 HEAT/COLD STRESS MONITORING

Since some of the work activities at the Site will be scheduled for both the summer and winter months, measures will be taken to minimize heat/cold stress to TurnKey-Benchmark employees. The SSHO and/or his or her designee will be responsible for monitoring TurnKey-Benchmark field personnel for symptoms of heat/cold stress.

10.1 Heat Stress Monitoring

Personal protective equipment may place an employee at risk of developing heat stress, a common and potentially serious illnesses often encountered at construction, landfill, waste disposal, industrial or other unsheltered sites. The potential for heat stress is dependent on a number of factors, including environmental conditions, clothing, workload, physical conditioning and age. Personal protective equipment may severely reduce the body's normal ability to maintain temperature equilibrium (via evaporation and convection), and require increased energy expenditure due to its bulk and weight.

Proper training and preventive measures will mitigate the potential for serious illness. Heat stress prevention is particularly important because once a person suffers from heat stroke or heat exhaustion, that person may be predisposed to additional heat related illness. To avoid heat stress, the following steps should be taken:

- Adjust work schedules.
- Modify work/rest schedules according to monitoring requirements.
- Mandate work slowdowns as needed.
- Perform work during cooler hours of the day if possible or at night if adequate lighting can be provided.
- Provide shelter (air-conditioned, if possible) or shaded areas to protect personnel during rest periods.
- Maintain worker's body fluids at normal levels. This is necessary to ensure that the cardiovascular system functions adequately. Daily fluid intake must approximately equal the amount of water lost in sweat (i.e., eight fluid ounces must be ingested for approximately every 1 lb of weight lost). The normal thirst mechanism is not sensitive enough to ensure that enough water will be consumed to replace lost perspiration. When heavy sweating occurs, workers should be encouraged to drink more.

- Train workers to recognize the symptoms of heat related illness.

Heat-Related Illness - Symptoms:

- Heat rash may result from continuous exposure to heat or humid air.
- Heat cramps are caused by heavy sweating with inadequate electrolyte replacement. Signs and symptoms include: muscle spasms; pain in the hands, feet and abdomen.
- Heat exhaustion occurs from increased stress on various body organs including inadequate blood circulation due to cardiovascular insufficiency or dehydration. Signs and symptoms include: pale, cool, moist skin; heavy sweating; dizziness; nausea; fainting.
- Heat stroke is the most serious form of heat stress. Temperature regulation fails and the body temperature rises to critical levels. Immediate action must be taken to cool the body before serious injury and death occur. Competent medical help must be obtained. Signs and symptoms are: red, hot, usually dry skin; lack of or reduced perspiration; nausea; dizziness and confusion; strong, rapid pulse; coma.

The monitoring of personnel wearing protective clothing should commence when the ambient temperature is 70 degrees Fahrenheit or above. For monitoring the body's recuperative ability to excess heat, one or more of the following techniques should be used as a screening mechanism.

- Heart rate may be measured by the radial pulse for 30 seconds as early as possible in the resting period. The rate at the beginning of the rest period should not exceed 100 beats per minute. If the rate is higher, the next work period should be shortened by 10 minutes (or 33%), while the length of the rest periods stay the same. If the pulse rate is 100 beats per minute at the beginning of the next rest period, the following work cycle should be further shortened by 33%.
- Body temperature may be measured orally with a clinical thermometer as early as possible in the resting period. Oral temperature at the beginning of the rest period should not exceed 99.6 degrees Fahrenheit. If it does, the next work period should be shortened by 10 minutes (or 33%), while the length of the rest period remains the same. However, if the oral temperature exceeds 99.6 degrees Fahrenheit at the beginning of the next period, the work cycle may be further shortened by 33%. Oral temperature should be measured at the end of the rest

period to make sure that it has dropped below 99.6 degrees Fahrenheit. No TurnKey-Benchmark employee will be permitted to continue wearing semi-permeable or impermeable garments when his/her oral temperature exceeds 100.6 degrees Fahrenheit.

10.2 Cold Stress Monitoring

Exposure to cold conditions may result in frostbite or hypothermia, each of which progresses in stages as shown below.

- **Frostbite** occurs when body tissue (usually on the extremities) begins to freeze. The three states of frostbite are:
 - 1) **Frost nip** - This is the first stage of the freezing process. It is characterized by a whitened area of skin, along with a slight burning or painful sensation. Treatment consists of removing the victim from the cold conditions, removal of boots and gloves, soaking the injured part in warm water (102 to 108 degrees Fahrenheit) and drinking a warm beverage. Do not rub skin to generate friction/ heat.
 - 2) **Superficial Frostbite** - This is the second stage of the freezing process. It is characterized by a whitish gray area of tissue, which will be firm to the touch but will yield little pain. The treatment is identical for Frost nip.
 - 3) **Deep Frostbite** - In this final stage of the freezing process the affected tissue will be cold, numb and hard and will yield little to no pain. Treatment is identical to that for Frost nip.
- **Hypothermia** is a serious cold stress condition occurring when the body loses heat at a rate faster than it is produced. If untreated, hypothermia may be fatal. The stages of hypothermia may not be clearly defined or visible at first, but generally include:
 - 1) Shivering
 - 2) Apathy (i.e., a change to an indifferent or uncaring mood)
 - 3) Unconsciousness
 - 4) Bodily freezing

Employees exhibiting signs of hypothermia should be treated by medical professionals. Steps that can be taken while awaiting help include:

- 1) Remove the victim from the cold environment and remove wet or frozen clothing. (Do this carefully as frostbite may have started.)
- 2) Perform active re-warming with hot liquids for drinking (Note: do not give the victim any liquid containing alcohol or caffeine) and a warm water bath (102 to 108 degrees Fahrenheit).
- 3) Perform passive re-warming with a blanket or jacket wrapped around the victim.

In any potential cold stress situation, it is the responsibility of the Site Health and Safety Officer to encourage the following:

- Education of workers to recognize the symptoms of frostbite and hypothermia.
- Workers should dress warmly, with more layers of thin clothing as opposed to one thick layer.
- Personnel should remain active and keep moving.
- Personnel should be allowed to take shelter in a heated areas, as necessary.
- Personnel should drink warm liquids (no caffeine or alcohol if hypothermia has set in).
- For monitoring the body's recuperation from excess cold, oral temperature recordings should occur:
 - At the Site Safety Technicians discretion when suspicion is based on changes in a worker's performance or mental status.
 - At a workers request.
 - As a screening measure, two times per shift, under unusually hazardous conditions (e.g., wind chill less than 20 degrees Fahrenheit or wind chill less than 30 degrees Fahrenheit with precipitation).
 - As a screening measure whenever anyone worker on site develops hypothermia.

Any person developing moderate hypothermia (a core body temperature of 92 degrees Fahrenheit) will not be allowed to return to work for 48 hours without the recommendation of a qualified medical doctor.

11.0 WORK ZONES AND SITE CONTROL

Work zones around the areas designated for construction activities will be established on a daily basis and communicated to all employees and other site users by the SSHO. It shall be each Contractor's SSHO's responsibility to ensure that all site workers are aware of the work zone boundaries and to enforce proper procedures in each area. The zones will include:

- **Exclusion Zone ("Hot Zone"):** The area where contaminated materials may be exposed, excavated or handled and all areas where contaminated equipment or personnel may travel. The zone will be delineated by flagging tape. All personnel entering the Exclusion Zone must wear the prescribed level of personal protective equipment identified in Section 7.
- **Contamination Reduction Zone:** The zone where decontamination of personnel and equipment takes place. Any potentially contaminated clothing, equipment and samples must remain in the Contamination Reduction Zone until decontaminated.
- **Support Zone:** The part of the site that is considered non-contaminated or "clean." Support equipment will be located in this zone, and personnel may wear normal work clothes within this zone.

In the absence of other task-specific work zone boundaries established by the SSHO, the following boundaries will apply to all investigation and construction activities involving disruption or handling of site soils or groundwater:

- **Exclusion Zone:** 50 foot radius from the outer limit of the sampling/construction activity.
- **Contaminant Reduction Zone:** 100 foot radius from the outer limit of the sampling/construction activity.
- **Support Zone:** Areas outside the Contaminant Reduction Zone.

Access of non-essential personnel to the Exclusion and Contamination Reduction Zones will be strictly controlled by the SSHO. Only personnel who are essential to the completion of the task will be allowed access to these areas and only if they are wearing the prescribed level of protection. Entrance of all personnel must be approved by the SSHO.

**SITE-WIDE HEALTH AND SAFETY PLAN
TECUMSEH REDEVELOPMENT SITE**

The SSHO will maintain a Health and Safety Logbook containing the names of TurnKey-Benchmark workers and their level of protection. The zone boundaries may be changed by the SSHO as environmental conditions warrant, and to respond to the necessary changes in work locations on-site.

12.0 DECONTAMINATION

12.1 Decontamination for TurnKey-Benchmark Employees

The degree of decontamination required is a function of a particular task and the environment within which it occurs. The following decontamination procedure will remain flexible, thereby allowing the decontamination crew to respond appropriately to the changing environmental conditions that may arise at the site. All TurnKey-Benchmark personnel on-site shall follow the procedure below, or the Contractor's procedure (if applicable), whichever is more stringent.

Station 1 - Equipment Drop: Deposit visibly contaminated (if any) re-useable equipment used in the contamination reduction and exclusion zones (tools, containers, monitoring instruments, radios, clipboards, etc.) on plastic sheeting.

Station 2 - Boots and Gloves Wash and Rinse: Scrub outer boots and outer gloves.

Station 3 - Tape, Outer Boot and Glove Removal: Remove tape, outer boots and gloves. Deposit tape and gloves in waste disposal container.

Station 4 - Canister or Mask Change: If worker leaves exclusive zone to change canister (or mask), this is the last step in the decontamination procedure. Worker's canister is exchanged, new outer gloves and boot cover donned, and worker returns to duty.

Station 5 - Outer Garment/Face Piece Removal: Protective suit removed and deposited in separate container provided by Contractor. Face piece or goggles are removed if used. Avoid touching face with fingers. Face piece and/or goggles deposited on plastic sheet. Hard hat removed and placed on plastic sheet.

Station 6 - Inner Glove Removal: Inner gloves are the last personal protective equipment to be removed. Avoid touching the outside of the gloves with bare fingers. Dispose of these gloves in waste disposal container.

Following PPE removal, personnel shall wash hands, face and forearms with absorbent wipes. If field activities proceed for a duration of 6 consecutive months or longer, shower facilities will be provided for worker use in accordance with OSHA 29 CFR

1910.120(n).

12.2 Decontamination for Medical Emergencies

In the event of a minor, non-life threatening injury, personnel should follow the decontamination procedures as defined, and then administer first-aid.

In the event of a major injury or other serious medical concern (e.g., heat stroke), immediate first-aid is to be administered and the victim transported to the hospital in lieu of further decontamination efforts unless exposure to a site contaminant would be considered “Immediately Dangerous to Life or Health.”

12.3 Decontamination of Field Equipment

Decontamination of heavy equipment will be conducted by the Contractor in accordance with his approved Health and Safety Plan in the Contamination Reduction Zone. As a minimum, this will include manually removing heavy soil contamination, followed by steam cleaning on an impermeable pad.

Decontamination of all tools used for sample collection purposes will be conducted by TurnKey-Benchmark personnel. It is expected that all tools will be constructed of nonporous, nonabsorbent materials (i.e., metal), which will aid in the decontamination effort. Any tool or part of a tool made of porous, absorbent material (i.e., wood) will be placed into suitable containers and prepared for disposal.

Decontamination of bailers, split-spoons, spatula knives, and other tools used for environmental sampling and examination shall be as follows:

- Disassemble the equipment.
- Water wash to remove all visible foreign matter.
- Wash with detergent.
- Rinse all parts with distilled-deionized water.
- Allow to air dry.
- Wrap all parts in aluminum foil or polyethylene.

13.0 CONFINED SPACE ENTRY

OSHA 29 CFR 1910.146 identifies a confined space as a space that is large enough and so configured that an employee can physically enter and do assigned work, has limited or restricted means for entry and exit, and is not intended for continuous employee occupancy. Confined spaces include, but are not limited to, trenches, storage tanks, process vessels, pits, sewers, tunnels, underground utility vaults, pipelines, sumps, wells, and excavations.

Confined space entry by TurnKey-Benchmark employees is not anticipated to be necessary to complete the investigation and remedial activities identified in Section 2.0. In the event that the scope of work changes or confined space entry appears necessary, the Project Manager will be consulted to determine if feasible engineering alternatives to confined space entry can be implemented. If confined space entry by TurnKey-Benchmark employees cannot be avoided through reasonable engineering measures, task-specific confined space entry procedures will be developed and a confined-space entry permit will be issued through TurnKey-Benchmark's corporate Health and Safety Director. TurnKey-Benchmark employees shall not enter a confined space without these procedures and permits in place.

14.0 FIRE PREVENTION AND PROTECTION

14.1 General Approach

Recommended practices and standards of the National Fire Protection Association (NFPA) and other applicable regulations will be followed in the development and application of Project Fire Protection Programs. When required by regulatory authorities, the project management will prepare and submit a Fire Protection Plan for the approval of the contracting officers, authorized representative or other designated official. Essential considerations for the Fire Protection Plan will include:

- Proper site preparation and safe storage of combustible and flammable materials.
- Availability of coordination with private and public fire authorities.
- Adequate job-site fire protection and inspections for fire prevention.
- Adequate indoctrination and training of employees.

14.2 Equipment and Requirements

Fire extinguishers will be provided by each Contractor and are required on all heavy equipment and in each field trailer. Fire extinguishers will be inspected, serviced, and maintained in accordance with the manufacturer's instructions. As a minimum, all extinguishers shall be checked monthly and weighed semi-annually, and recharged if necessary. Recharge or replacement shall be mandatory immediately after each use.

14.3 Flammable and Combustible Substances

All storage, handling or use of flammable and combustible substances will be under the supervision of qualified persons. All tanks, containers and pumping equipment, whether portable or stationary, used for the storage and handling of flammable and combustible liquids, will meet the recommendations of the NFPA.

14.4 Hot Work

If the scope of work necessitates welding or blowtorch operation, the hot work permit presented in Appendix B will be completed by the SSHO and reviewed/issued by the Project Manager.

15.0 EMERGENCY INFORMATION

In accordance with OSHA 29 CFR Part 1910, an Emergency Response Plan is attached to this HASP as Appendix A. The hospital route map is presented as Figure A-1.

16.0 REFERENCES

1. New York State Department of Health. 2002. *Generic Community Air Monitoring Plan, Appendix 1A, Draft DER-10 Technical Guidance for Site Investigation and Remediation*. December.

TABLES

TABLE 1
CONSTITUENTS OF POTENTIAL CONCERN

Site-Wide Health and Safety Plan
Tecumseh Redevelopment, Inc.
Lackawanna, New York

Parameter ¹	CAS No.	Maximum Detected Concentration ²			
		Groundwater ³ (mg/L)	Surface Soil/Fill (mg/kg)	Sub-Surface Soil/Fill (mg/kg)	LNAPL (mg/kg)
Volatile Organic Compounds (VOCs):					
Benzene	71-43-2	570	0.0047	2800	14,000
Ethylbenzene	100-41-4	25	Note 4	170	4,600
Toluene	108-88-3	77	0.001	1700	5,700
Xylene, Total	1330-20-7	390	0.0017	1100	31,000
Polycyclic Aromatic Hydrocarbons (PAHs):					
Acenaphthene	83-32-9	0.36	Note 4	Note 4	400
Acenaphthylene	208-96-8	0.09	Note 4	Note 4	570
Anthracene	120-12-7	0.27	0.23	Note 4	240
Benz(a)anthracene	56-55-3	0.28	0.7	Note 4	27
Benzo(a)pyrene	50-32-8	0.23	0.56	Note 4	ND
Benzo(b)fluoranthene	205-99-2	0.069	0.86	Note 4	12
Benzo(ghi)perylene	191-24-2	0.033	0.35	Note 4	ND
Benzo(k)fluoranthene	207-08-9	0.071	0.38	Note 4	ND
Chrysene	218-01-9	0.26	0.67	Note 4	17
Dibenz(ah)anthracene	53-70-3	0.022	0.08	Note 4	ND
Fluoranthene	206-44-0	0.76	1.3	Note 4	200
Fluorene	86-73-7	1.7	Note 4	Note 4	9,600
Indeno(1,2,3-cd)pyrene	193-39-5	0.04	0.36	Note 4	ND
Naphthalene	91-20-3	280	0.29	1100	49,000
Phenanthrene	85-01-8	0.94	0.87	Note 4	800
Pyrene	129-00-0	0.41	0.87	Note 4	220
Inorganic Compounds:					
Arsenic	7440-38-2	70.6	30.5	17.7	28.2
Cadmium	7440-43-9	20.6	9.7	3.7	0.03
Chromium	7440-47-3	306	1190	508	1.7
Lead	7439-92-1	26.3	160	224	0.34
Mercury	7439-97-6	0.22	4.2	0.99	ND
Polychlorinated Biphenyls (PCBs):					
Aroclor 1242	53469-21-9	Note 4	Note 4	Note 4	2
Aroclor 1260	11096-82-5	Note 4	Note 4	Note 4	3.3

Notes:

1. Constituents were identified as parameters of interest during the RFI for the Benzol Plant Tank Storage Area (SWMU P-11).
2. Maximum detected concentrations as presented in the Final RFI Report for the Benzol Plant Tank Storage Area (SWMU P-11).
3. Groundwater analytical data collected from the Coke Oven Area of the Former Bethlehem Steel Lackawanna Coke Division Site.
4. Compounds with a detection frequency greater than 5% and a maximum concentration greater than the screening criteria were retained as potential parameters of interest during the RFI (Reference 1).

Acronyms:

- NA = Not analyzed.
ND = Parameter not detected above method detection limits.

TABLE 2

TOXICITY DATA FOR CONSTITUENTS OF POTENTIAL CONCERN

Site-Wide Health and Safety Plan
Tecumseh Redevelopment Site
Lackawanna, New York

Parameter	Synonyms	CAS No.	Code	Concentration Limits ¹		
				PEL	TLV	IDLH
Volatile Organic Compounds (VOCs): ppm						
Benzene	Benzol, Phenyl hydride	71-43-2	Ca	1	0.5	500
Ethylbenzene	Ethylbenzol, Phenylethane	100-41-4	none	100	100	800
Toluene	Methyl benzene, Methyl benzol	108-88-3	C-300	200	50	500
Xylene, Total	o-, m-, p-isomers	1330-20-7	none	100	100	900
Polycyclic Aromatic Hydrocarbons (PAHs) ² : ppm						
Acenaphthene	none	83-32-9	none	--	--	--
Acenaphthylene	none	208-96-8	none	--	--	--
Anthracene	none	120-12-7	none	--	--	--
Benz(a)anthracene	none	56-55-3	none	--	--	--
Benzo(a)pyrene	none	50-32-8	none	--	--	--
Benzo(b)fluoranthene	none	205-99-2	none	--	--	--
Benzo(ghi)perylene	none	191-24-2	none	--	--	--
Benzo(k)fluoranthene	none	207-08-9	none	--	--	--
Chrysene	none	218-01-9	none	--	--	--
Dibenz(ah)anthracene	none	53-70-3	none	--	--	--
Fluoranthene	none	206-44-0	none	--	--	--
Fluorene	none	86-73-7	none	--	--	--
Indeno(1,2,3-cd)pyrene	none	193-39-5	none	--	--	--
Naphthalene	Naphthalin, Tar camphor, White tar	91-20-3	none	10	10	250
Phenanthrene	none	85-01-8	none	--	--	--
Pyrene	none	129-00-0	none	--	--	--
Polychlorinated Inorganic Compounds: mg/m ³						
Aroclor 1242	Chlorodiphenyl, 42% chlorine	53469-21-9	Ca	--	--	--
Aroclor 1260	Chlorodiphenyl, 60% chlorine	11096-82-5	none	--	--	--
Inorganic Compounds: mg/m ³						
Arsenic	none	7440-38-2	Ca	0.01	0.01	5
Cadmium	none	7440-43-9	Ca	0.005	0.01	9
Chromium	none	7440-47-3	none	1	0.5	250
Lead	none	7439-92-1	none	0.05	0.15	100
Mercury	none	7439-97-6	C-0.1	0.1	0.05	10

Notes:

1. Concentration limits as reported by NIOSH Pocket Guide to Chemical Hazards, February 2004 (NIOSH Publication No. 97-140, fourth printing with changes and updates).
2. Individual parameters listed are those most commonly detected at steel/coke manufacturing sites.
3. "--" = concentration limit not available; exposure should be minimized to the extent feasible through appropriate engineering controls & PPE.

Explanation:

Ca = NIOSH considers constituent to be a potential occupational carcinogen.

C-## = Ceiling Level equals the maximum exposure concentration allowable during the work day.

IDLH = Immediately Dangerous to Life or Health.

ND indicates that an IDLH has not as yet been determined.

TLV = Threshold Limit Value, established by American Conference of Industrial Hygienists (ACGIH), equals the maximum exposure concentration allowable for 8 hours/day @ 40 hours/week.

TLVs are the amounts of chemicals in the air that almost all healthy adult workers are predicted to be able to tolerate without adverse effects. There are three types.

TLV-TWA (TLV-Time-Weighted Average) which is averaged over the normal eight-hour day/fourty-hour work week. (Most TLVs.)

TLV-STEL or Short Term Exposure Limits are 15 minute exposures that should not be exceeded for even an instant. It is not a stand alone value but is accompanied by the TLV-TWA.

It indicates a higher exposure that can be tolerated for a short time without adverse effect as long as the total time weighted average is not exceeded.

TLV-C or Ceiling limits are the concentration that should not be exceeded during any part of the working exposure.

Unless the initials "STEL" or "C" appear in the Code column, the TLV value should be considered to be the eight-hour TLV-TWA.

PEL = Permissible Exposure Limit, established by OSHA, equals the maximum exposure concentration allowable for 8 hours per day @ 40 hours per week

TABLE 3

**POTENTIAL ROUTES OF EXPOSURE TO
CONSTITUENTS OF POTENTIAL CONCERN**

**Site-Wide Health and Safety Plan
Tecumseh Redevelopment Site
Lackawanna, New York**

Activity ¹	Direct Contact with Soil/Fill	Inhalation of Vapors or Dust	Direct Contact with Groundwater
1. Soil/Fill Excavation	X	X	
2. Soil/Fill Documentation Sampling	X	X	
3. Surface Water Management			X
4. Slag/Fill Subgrade Preparation	X	X	
5. Cover Soil Placement	X	X	
6. Groundwater Monitoring Well Installation/Sampling	X	X	X
7. Groundwater Remediation	X	X	X

Notes:

1. Activity as described in Section 1.5 of the Health and Safety Plan.

TABLE 4

REQUIRED LEVELS OF PROTECTION
FOR BCP INVESTIGATION AND REMEDIAL ACTIVITIES

Site-Wide Health and Safety Plan
Tecumseh Redevelopment Site
Lackawanna, New York

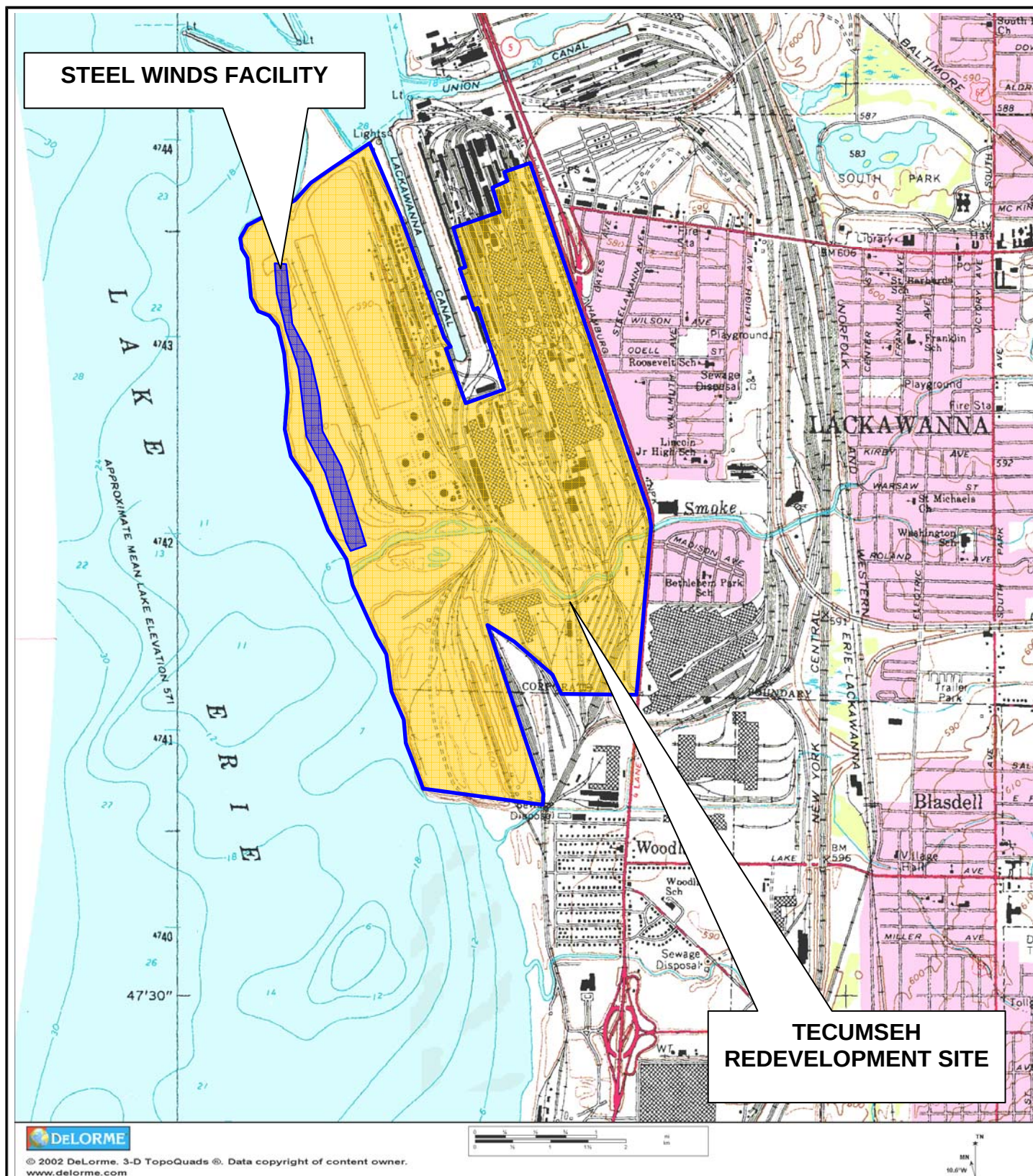
Activity	Respiratory Protection ¹	Clothing	Gloves ²	Boots ^{2, 3}	Other Required PPE/Modifications ^{2, 4}
1. Soil/Fill Excavation	Level D (upgrade to Level C if necessary)	Work Uniform or Tyvek	L	outer: L inner: STSS	HH SGSS
2. Soil/Fill Documentation Sampling	Level D (upgrade to Level C if necessary)	Work Uniform or Tyvek	L	outer: L inner: STSS	HH SGSS
3. Surface Water Management	Level D (upgrade to Level C if necessary)	Work Uniform or Tyvek	L/N	outer: L inner: STSS	HH SGSS
4. Slag/Fill Subgrade Preparation	Level D (upgrade to Level C if necessary)	Work Uniform or Tyvek	L	outer: L inner: STSS	HH SGSS
5. Cover Soil Placement	Level D (upgrade to Level C if necessary)	Work Uniform or Tyvek	L	outer: L inner: STSS	HH SGSS
6. Groundwater Monitoring Well Installation/Sampling	Level D (upgrade to Level C if necessary)	Work Uniform or Tyvek	L/N	outer: L inner: STSS	HH SGSS
7. Groundwater Remediation	Level D (upgrade to Level C if necessary)	Work Uniform or Tyvek	L	outer: L inner: STSS	HH SGSS

Notes:

1. Respiratory equipment shall conform to guidelines presented in Section 7.0 of this HASP. The Level C requirement is an air-purifying respirator equipped with organic compound/acid gas/dust cartridge.
2. HH = hardhat; L= Latex; L/N = latex inner glove, nitrile outer glove; N = Nitrile; S = Saranex; SG = safety glasses; SGSS = safety glasses with sideshields; STSS = steel toe safety shoes.
3. Latex outer boot (or approved overboot) required whenever contact with contaminated materials may occur. SSHO may downgrade to STSS (steel-toed safety shoes) if contact will be limited to cover/replacement soils.
4. Dust masks shall be donned as directed by the SSHO (site safety and health officer) or site safety technician whenever potentially contaminated airborne particulates (i.e., dust) are present in significant amounts in the breathing zone. Goggles may be substituted with safety glasses w/side-shields whenever contact with contaminated liquids is not anticipated.

FIGURES

FIGURE 1



2558 HAMBURG TURNPIKE
SUITE 300
BUFFALO, NY 14218
(716) 856-0635

PROJECT NO.: 0071-006-100

DATE: APRIL 2010

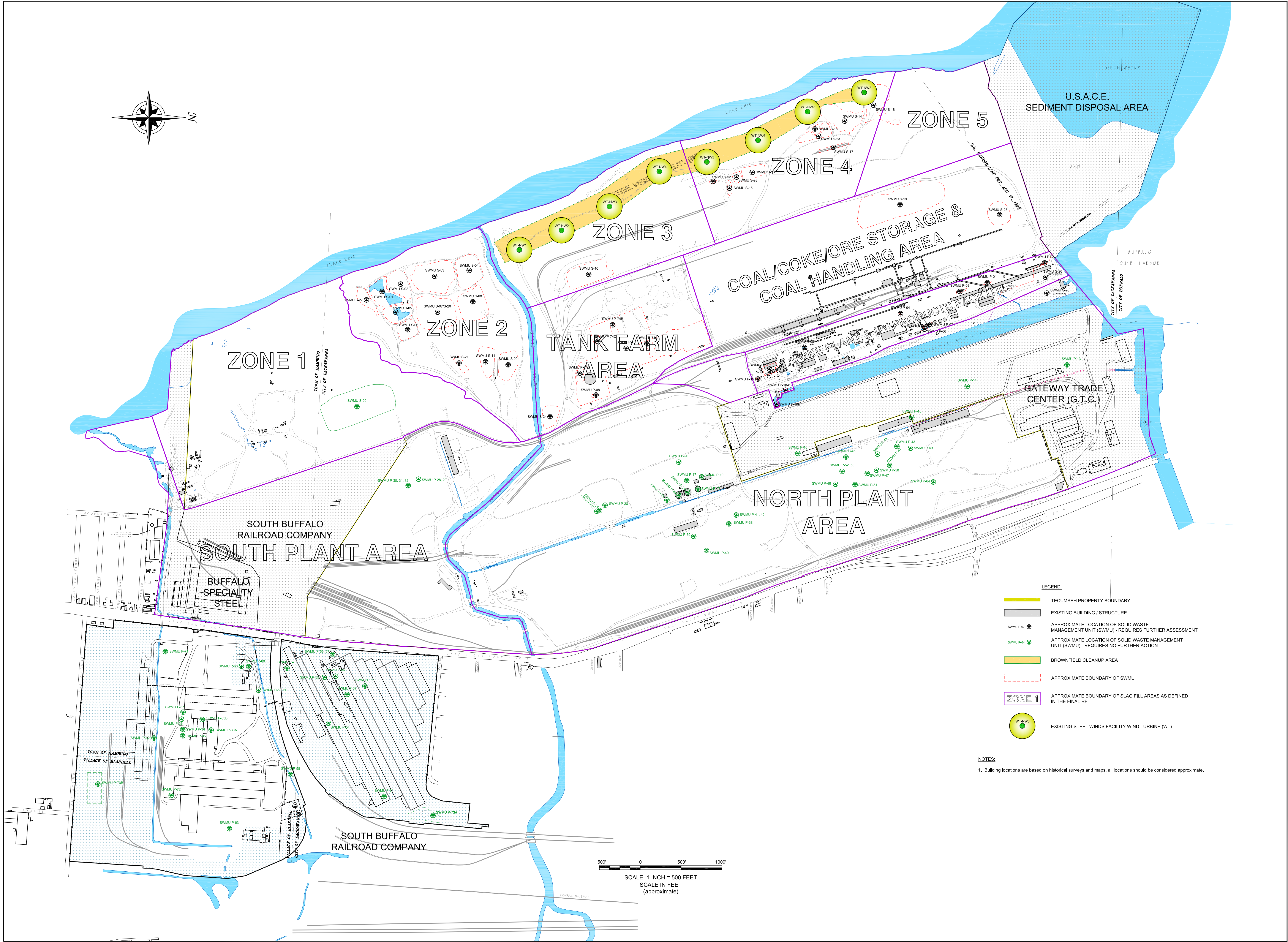
DRAFTED BY: JCT

SITE LOCATION AND VICINITY MAP

SITE-WIDE HEALTH AND SAFETY PLAN

TECUMSEH LACKAWANNA FACILITY
LACKAWANNA, NEW YORK

PREPARED FOR
TECUMSEH REDEVELOPMENT INC.



708 EXCHANGE STREET
SUIT 202
BUFFALO, NEW YORK 14210
(716) 856-0635

JOB NO.: 0071-006-100

REVISIONS			
NO.	BY	DATE	REMARKS

DRAWN BY: JCT

DATE: APRIL 2010

CHECKED BY:

APPROVED BY:

SITE PLAN

SITE-WIDE HEALTH AND SAFETY PLAN
TECUMSEH LACKAWANNA SITE
LACKAWANNA, NEW YORK

PREPARED FOR
TECUMSEH REDEVELOPMENT INC.

SEAL

FIGURE 2

APPENDIX A

EMERGENCY RESPONSE PLAN



**EMERGENCY RESPONSE PLAN
for
BROWNFIELD CLEANUP PROGRAM**

TECUMSEH REDEVELOPMENT SITE

LACKAWANNA, NEW YORK

April 2010

0071-007-350

**TECUMSEH REDEVELOPMENT SITE
SITE-WIDE HEALTH AND SAFETY PLAN
APPENDIX A: EMERGENCY RESPONSE PLAN**

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Figure A-1 Hospital Route Map

APPENDIX A: EMERGENCY RESPONSE PLAN

1.0 GENERAL

This report presents the site-specific Emergency Response Plan (ERP) referenced in the Site-Wide Health and Safety Plan (HASP) prepared for BCP investigation and remedial activities conducted at the Tecumseh Redevelopment Site (former Bethlehem Steel Lackawanna Works), Lackawanna, New York. This appendix of the Site-Wide HASP describes potential emergencies that may occur at the Site; procedures for responding to those emergencies; roles and responsibilities during emergency response; and training all workers must receive in order to follow emergency procedures. This ERP also describes the provisions this Site has made to coordinate its emergency response planning with other contractors on-site and with off-site emergency response organizations.

This ERP is consistent with the requirements of 29 CFR 1910.120(l) and provides the following site-specific information:

- Pre-emergency planning.
- Personnel roles, lines of authority, and communication.
- Emergency recognition and prevention.
- Safe distances and places of refuge.
- Evacuation routes and procedures.
- Decontamination procedures.
- Emergency medical treatment and first aid.
- Emergency alerting and response procedures.
- Critique of response and follow-up.
- Emergency personal protective equipment (PPE) and equipment.

2.0 PRE-EMERGENCY PLANNING

This Site has been evaluated for potential emergency occurrences, based on site hazards, the required work tasks, the site topography, and prevailing weather conditions. The results of that evaluation indicate the potential for the following site emergencies to occur at the locations indicated.

Type of Emergency:

1. Medical, due to physical injury
2. Fire

Source of Emergency:

1. Slip/trip/fall
2. Fire

Location of Source:

1. Non-specific

APPENDIX A: EMERGENCY RESPONSE PLAN

3.0 ON-SITE EMERGENCY RESPONSE EQUIPMENT

Emergency procedures may require specialized equipment to facilitate worker rescue, contamination control and reduction, or post-emergency clean up. Emergency response equipment available on the Site is listed below. The equipment inventory and storage locations are based on the potential emergencies described above. This equipment inventory is designed to meet on-site emergency response needs and any specialized equipment needs that off-site responders might require because of the hazards at this Site but not ordinarily stocked.

Any additional personal protective equipment (PPE) required and stocked for emergency response is also listed in below. During an emergency, the Emergency Response Coordinator (ERC) is responsible for specifying the level of PPE required for emergency response. At a minimum, PPE used by emergency responders will comply with Section 7.0, Personal Protective Equipment, of this HASP. Emergency response equipment is inspected at regular intervals and maintained in good working order. The equipment inventory is replenished as necessary to maintain response capabilities.

Emergency Equipment	Quantity	Location
Spill Response Kit	2	Benzol Yard ICM Treatment Building; Wastewater Treatment Plant Garage (Phase III parcel)
First Aid Kit	3	Site Vehicle; Benzol Yard ICM Treatment Building; Field Office in Coke Oven Office Building
Chemical Fire Extinguisher	2 (minimum)	All heavy equipment and Site Vehicle

Emergency PPE	Quantity	Location
Full-face respirator	1 for each worker	Site Vehicle
Chemical-resistant suits	4 (minimum)	Site Vehicle

4.0 EMERGENCY PLANNING MAPS

An area-specific map of the Tecumseh Redevelopment Site will be developed on a daily basis during performance of field activities. The map will be marked to identify critical on-site emergency planning information, including: emergency evacuation routes, a place of refuge, an assembly point, and the locations of key site emergency equipment. Site zone boundaries will be shown to alert responders to known areas of contamination. There are no major topographical features; however, the direction of prevailing winds/weather conditions that could affect emergency response planning are also marked on the map. The map will be posted at site-designated place of refuge and inside the TurnKey personnel field vehicle.

5.0 EMERGENCY CONTACTS

The following identifies the emergency contacts for this ERP.

Emergency Telephone Numbers:

Project Manager: *Patrick T. Martin*

Work: (716) 856-0599

Mobile: (716) 867-2860

Corporate Health and Safety Director: *Thomas H. Forbes*

Work: (716) 856-0599

Mobile: (716) 864-1730

Site Safety and Health Officer (SSHO): *Richard L. Dubisz*

Work: (716) 856-0635

Mobile: (716) 998-4334

Alternate SSHO: *Thomas Behrendt*

Work: (716) 856-0635

Mobile: (716) 818-8358

MERCY HOSPITAL (ER):	(716) 826-7000
FIRE:	911
AMBULANCE:	911
BUFFALO POLICE:	911
STATE EMERGENCY RESPONSE HOTLINE:	(800) 457-7362
NATIONAL RESPONSE HOTLINE:	(800) 424-8802
NYSDOH:	(716) 847-4385
NYSDEC:	(716) 851-7220
NYSDEC 24-HOUR SPILL HOTLINE:	(800) 457-7252

The Site location is:

Tecumseh Redevelopment Inc.

1951 Hamburg Turnpike

Lackawanna, New York 14218

Site Phone Number: (Insert Cell Phone or Field Trailer): _____

6.0 EMERGENCY ALERTING & EVACUATION

Internal emergency communication systems are used to alert workers to danger, convey safety information, and maintain site control. Any effective system can be employed. Two-way radio headsets or field telephones are often used when work teams are far from the command post. Hand signals and air-horn blasts are also commonly used. Every system must have a backup. It shall be the responsibility of each contractor's SSHO to ensure an adequate method of internal communication is understood by all personnel entering the site. Unless all personnel are otherwise informed, the following signals shall be used.

- 1) Emergency signals by portable air horn, siren, or whistle: two short blasts, personal injury; continuous blast, emergency requiring site evacuation.
- 2) Visual signals: hand gripping throat, out of air/cannot breathe; hands on top of head, need assistance; thumbs up, affirmative/ everything is OK; thumbs down, no/negative; grip partner's wrist or waist, leave area immediately.

If evacuation notice is given, site workers leave the worksite with their respective buddies, if possible, by way of the nearest exit. Emergency decontamination procedures detailed in Section 12.0 of the HASP are followed to the extent practical without compromising the safety and health of site personnel. The evacuation routes and assembly area will be determined by conditions at the time of the evacuation based on wind direction, the location of the hazard source, and other factors as determined by rehearsals and inputs from emergency response organizations. Wind direction indicators are located so that workers can determine a safe up wind or cross wind evacuation route and assembly area if not informed by the emergency response coordinator at the time the evacuation alarm sounds. Since work conditions and work zones within the site may be changing on daily basis, it shall be the responsibility of the construction Site Health and Safety Officer to review evacuation routes and procedures as necessary and to inform all TurnKey-Benchmark workers of any changes.

Personnel exiting the site will gather at a designated assembly point. To determine that everyone has successfully exited the site, personnel will be accounted for at the assembly site. If any worker cannot be accounted for, notification is given to the SSHO (*Thomas*

APPENDIX A: EMERGENCY RESPONSE PLAN

Behrendt or *Richard Dubisz*) so that appropriate action can be initiated. Contractors and subcontractors on this site have coordinated their emergency response plans to ensure that these plans are compatible and that source(s) of potential emergencies are recognized, alarm systems are clearly understood, and evacuation routes are accessible to all personnel relying upon them.

7.0 EXTREME WEATHER CONDITIONS

In the event of adverse weather conditions, the SSHO in conjunction with the Contractor's SSHO will determine if engineering operations can continue without sacrificing the health and safety of site personnel. Items to be considered prior to determining if work should continue include but are not limited to:

- Potential for heat/cold stress.
- Weather-related construction hazards (i.e., flooding or wet conditions producing undermining of structures or sheeting, high wind threats, etc).
- Limited visibility.
- Potential for electrical storms.
- Limited site access/egress (e.g., due to heavy snow)

8.0 EMERGENCY MEDICAL TREATMENT & FIRST AID

Personnel Exposure:

The following general guidelines will be employed in instances where health impacts threaten to occur acute exposure is realized:

- Skin Contact: Use copious amounts of soap and water. Wash/rinse affected area for at least 15 minutes. Decontaminate and provide medical attention. Eyewash stations will be provided on site. If necessary, transport to Mercy Hospital.
- Inhalation: Move to fresh air and, if necessary, transport to Mercy Hospital.
- Ingestion: Decontaminate and transport to Mercy Hospital.

Personal Injury:

Minor first-aid will be applied on-site as deemed necessary. In the event of a life threatening injury, the individual should be transported to Mercy Hospital via ambulance. The SSHO will supply available chemical specific information to appropriate medical personnel as requested.

First aid kits will conform to Red Cross and other applicable good health standards, and shall consist of a weatherproof container with individually sealed packages for each type of item. First aid kits will be fully equipped before being sent out on each job and will be checked weekly by the SSHO to ensure that the expended items are replaced.

Directions to Mercy Hospital (see Figure A-1):

The following directions describe the best route to Mercy Hospital:

- From Gate 2, proceed onto the Hamburg Turnpike (SR 5).
- Proceed east on Hamburg Turnpike (SR 5) to the Tifft Street Exit and turn right onto Tifft Street.
- Take Tifft Street east crossing South Park Avenue and McKinley Parkway. Bear left on Edgewood Avenue.
- Turn right on Abbott Road and Mercy Hospital will be on right hand side. Follow signs to emergency room (ER).

APPENDIX A: EMERGENCY RESPONSE PLAN

9.0 EMERGENCY RESPONSE CRITIQUE & RECORD KEEPING

Following an emergency, the SSHO and Project Manager shall review the effectiveness of this Emergency Response Plan (ERP) in addressing notification, control and evacuation requirements. Updates and modifications to this ERP shall be made accordingly. It shall be the responsibility of each contractor to establish and assure adequate records of the following:

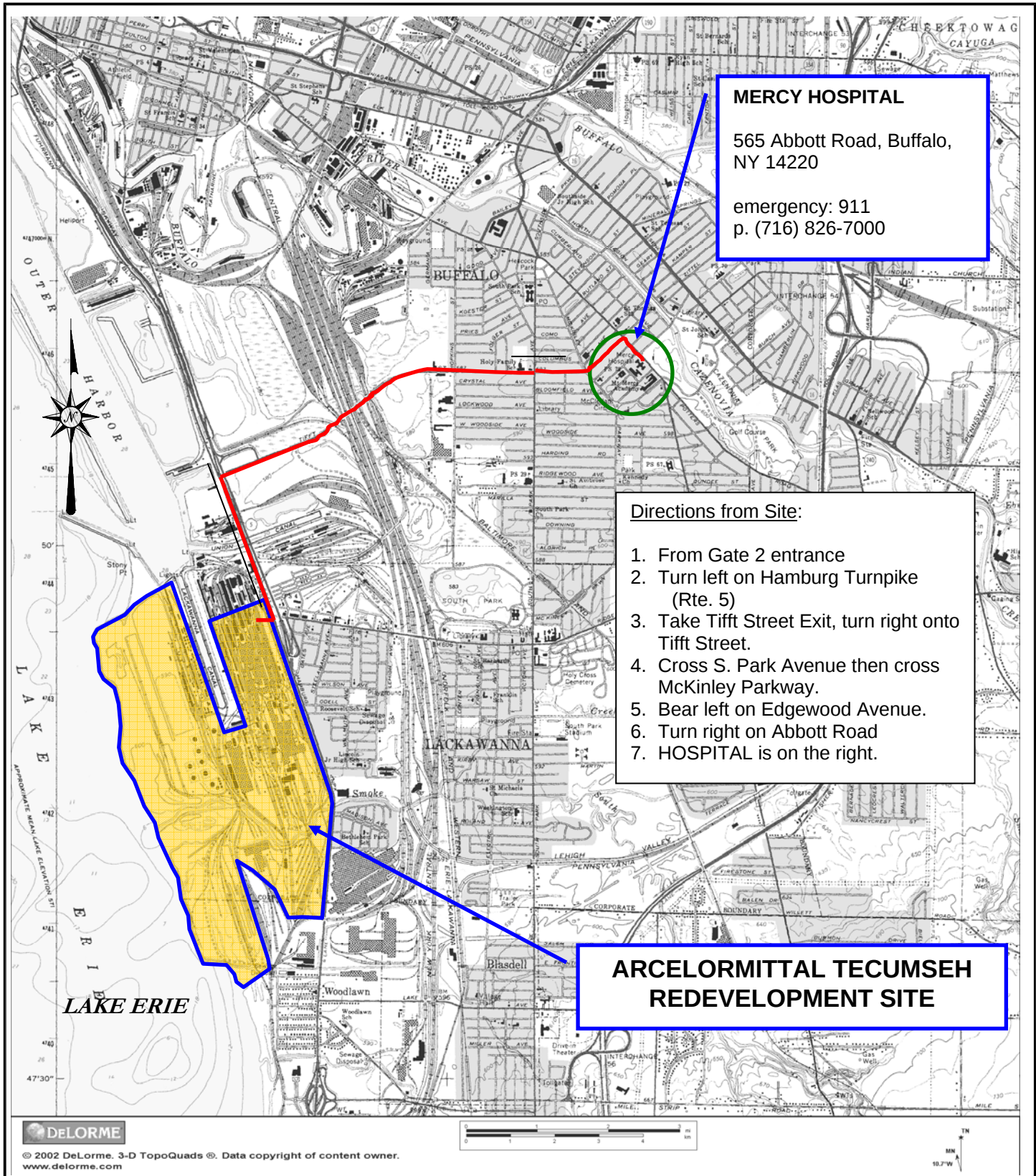
- Occupational injuries and illnesses.
- Accident investigations.
- Reports to insurance carrier or State compensation agencies.
- Reports required by the client.
- Records and reports required by local, state, federal and/or international agencies.
- Property or equipment damage.
- Third party injury or damage claims.
- Environmental testing logs.
- Explosive and hazardous substances inventories and records.
- Records of inspections and citations.
- Safety training.

10.0 EMERGENCY RESPONSE TRAINING

All persons who enter the worksite, including visitors, shall receive a site-specific briefing about anticipated emergency situations and the emergency procedures by the SSHO. Where this site relies on off-site organizations for emergency response, the training of personnel in those off-site organizations has been evaluated and is deemed adequate for response to this site.

FIGURES

FIGURE A-1



2558 HAMBURG TURNPIKE
SUITE 300
BUFFALO, NY 14218
(716) 856-0635

HOSPITAL ROUTE MAP

SITE-WIDE HEALTH AND SAFETY PLAN (HASP)

TECUMSEH REDEVELOPMENT SITE
LACKAWANNA, NEW YORK

PREPARED FOR
TECUMSEH REDEVELOPMENT INC.

PROJECT NO.: 0071-007-350

DATE: APRIL 2010

DRAFTED BY: JCT

APPENDIX B

HOT WORK PERMIT FORM





HOT WORK PERMIT

PART 1 - INFORMATION

Issue Date:

Date Work to be Performed: Start:

Finish (permit terminated):

Performed By:

Work Area:

Object to be Worked On:

PART 2 - APPROVAL

(for 1, 2 or 3: mark Yes, No or NA)*

Will working be on or in:

Finish (permit terminated):

- | | | |
|--|-----|----|
| 1. Metal partition, wall, ceiling covered by combustible material? | yes | no |
| 2. Pipes, in contact with combustible material? | yes | no |
| 3. Explosive area? | yes | no |

* = If any of these conditions exist (marked "yes"), a permit will not be issued without being reviewed and approved by Thomas H. Forbes (Corporate Health and Safety Director). Required Signature below.

PART 3 - REQUIRED CONDITIONS**

(Check all conditions that must be met)

PROTECTIVE ACTION		PROTECTIVE EQUIPMENT	
☐	Specific Risk Assessment Required	☐	Goggles/visor/welding screen
☐	Fire or spark barrier	☐	Apron/fireproof clothing
☐	Cover hot surfaces	☐	Welding gloves/gauntlets/other:
☐	Move movable fire hazards, specifically	☐	Wellintons/Knee pads
☐	Erect screen on barrier	☐	Ear protection: Ear muffs/Ear plugs
☐	Restrict Access	☐	B.A.: SCBA/Long Breather
☐	Wet the ground	☐	Respirator: Type:
☐	Ensure adequate ventilation	☐	Cartridge:
☐	Provide adequate supports	☐	Local Exhaust Ventilation
☐	Cover exposed drain/floor or wall cracks	☐	Extinguisher/Fire blanket
☐	Fire watch (must remain on duty during duration of permit)	☐	Personal flammable gas monitor
☐	Issue additional permit(s):	☐	

Other precautions:

** Permit will not be issued until these conditions are met.

SIGNATURES

Originating Employee:

Date:

Project Manager:

Date:

Part 2 Approval:

Date:

APPENDIX C

NYSDOH GENERIC COMMUNITY AIR MONITORING PLAN



Appendix 1A

New York State Department of Health Generic Community Air Monitoring Plan

Overview

A Community Air Monitoring Plan (CAMP) requires real-time monitoring for volatile organic compounds (VOCs) and particulates (i.e., dust) at the downwind perimeter of each designated work area when certain activities are in progress at contaminated sites. The CAMP is not intended for use in establishing action levels for worker respiratory protection. Rather, its intent is to provide a measure of protection for the downwind community (i.e., off-site receptors including residences and businesses and on-site workers not directly involved with the subject work activities) from potential airborne contaminant releases as a direct result of investigative and remedial work activities. The action levels specified herein require increased monitoring, corrective actions to abate emissions, and/or work shutdown. Additionally, the CAMP helps to confirm that work activities did not spread contamination off-site through the air.

The generic CAMP presented below will be sufficient to cover many, if not most, sites. Specific requirements should be reviewed for each situation in consultation with NYSDOH to ensure proper applicability. In some cases, a separate site-specific CAMP or supplement may be required. Depending upon the nature of contamination, chemical- specific monitoring with appropriately-sensitive methods may be required. Depending upon the proximity of potentially exposed individuals, more stringent monitoring or response levels than those presented below may be required. Special requirements will be necessary for work within 20 feet of potentially exposed individuals or structures and for indoor work with co-located residences or facilities. These requirements should be determined in consultation with NYSDOH.

Reliance on the CAMP should not preclude simple, common-sense measures to keep VOCs, dust, and odors at a minimum around the work areas.

Community Air Monitoring Plan

Depending upon the nature of known or potential contaminants at each site, real-time air monitoring for VOCs and/or particulate levels at the perimeter of the exclusion zone or work area will be necessary. Most sites will involve VOC and particulate monitoring; sites known to be contaminated with heavy metals alone may only require particulate monitoring. If radiological contamination is a concern, additional monitoring requirements may be necessary per consultation with appropriate DEC/NYSDOH staff.

Continuous monitoring will be required for all ground intrusive activities and during the demolition of contaminated or potentially contaminated structures. Ground intrusive activities include, but are not limited to, soil/waste excavation and handling, test pitting or trenching, and the installation of soil borings or monitoring wells.

Periodic monitoring for VOCs will be required during non-intrusive activities such as the collection of soil and sediment samples or the collection of groundwater samples from existing monitoring wells. “Periodic” monitoring during sample collection might reasonably consist of taking a reading upon arrival at a sample location, monitoring while opening a well cap or

overturning soil, monitoring during well baling/purging, and taking a reading prior to leaving a sample location. In some instances, depending upon the proximity of potentially exposed individuals, continuous monitoring may be required during sampling activities. Examples of such situations include groundwater sampling at wells on the curb of a busy urban street, in the midst of a public park, or adjacent to a school or residence.

VOC Monitoring, Response Levels, and Actions

Volatile organic compounds (VOCs) must be monitored at the downwind perimeter of the immediate work area (i.e., the exclusion zone) on a continuous basis or as otherwise specified. Upwind concentrations should be measured at the start of each workday and periodically thereafter to establish background conditions, particularly if wind direction changes. The monitoring work should be performed using equipment appropriate to measure the types of contaminants known or suspected to be present. The equipment should be calibrated at least daily for the contaminant(s) of concern or for an appropriate surrogate. The equipment should be capable of calculating 15-minute running average concentrations, which will be compared to the levels specified below.

1. If the ambient air concentration of total organic vapors at the downwind perimeter of the work area or exclusion zone exceeds 5 parts per million (ppm) above background for the 15-minute average, work activities must be temporarily halted and monitoring continued. If the total organic vapor level readily decreases (per instantaneous readings) below 5 ppm over background, work activities can resume with continued monitoring.
2. If total organic vapor levels at the downwind perimeter of the work area or exclusion zone persist at levels in excess of 5 ppm over background but less than 25 ppm, work activities must be halted, the source of vapors identified, corrective actions taken to abate emissions, and monitoring continued. After these steps, work activities can resume provided that the total organic vapor level 200 feet downwind of the exclusion zone or half the distance to the nearest potential receptor or residential/commercial structure, whichever is less - but in no case less than 20 feet, is below 5 ppm over background for the 15-minute average.
3. If the organic vapor level is above 25 ppm at the perimeter of the work area, activities must be shutdown.
4. All 15-minute readings must be recorded and be available for State (DEC and NYSDOH) personnel to review. Instantaneous readings, if any, used for decision purposes should also be recorded.

Particulate Monitoring, Response Levels, and Actions

Particulate concentrations should be monitored continuously at the upwind and downwind perimeters of the exclusion zone at temporary particulate monitoring stations. The particulate monitoring should be performed using real-time monitoring equipment capable of measuring particulate matter less than 10 micrometers in size (PM-10) and capable of integrating over a period of 15 minutes (or less) for comparison to the airborne particulate action level. The equipment must be equipped with an audible alarm to indicate exceedance of the action level. In addition, fugitive dust migration should be visually assessed during all work activities.

1. If the downwind PM-10 particulate level is 100 micrograms per cubic meter (mcg/m^3) greater than background (upwind perimeter) for the 15-minute period or if airborne dust is observed leaving the work area, then dust suppression techniques must be employed. Work may continue with dust suppression techniques provided that downwind PM-10 particulate levels do not exceed $150 \text{ mcg}/\text{m}^3$ above the upwind level and provided that no visible dust is migrating from the work area.

2. If, after implementation of dust suppression techniques, downwind PM-10 particulate levels are greater than $150 \text{ mcg}/\text{m}^3$ above the upwind level, work must be stopped and a re-evaluation of activities initiated. Work can resume provided that dust suppression measures and other controls are successful in reducing the downwind PM-10 particulate concentration to within $150 \text{ mcg}/\text{m}^3$ of the upwind level and in preventing visible dust migration.

3. All readings must be recorded and be available for State (DEC and NYSDOH) and County Health personnel to review.

December 2009

Appendix 1B

Fugitive Dust and Particulate Monitoring

A program for suppressing fugitive dust and particulate matter monitoring at hazardous waste sites is a responsibility on the remedial party performing the work. These procedures must be incorporated into appropriate intrusive work plans. The following fugitive dust suppression and particulate monitoring program should be employed at sites during construction and other intrusive activities which warrant its use:

1. Reasonable fugitive dust suppression techniques must be employed during all site activities which may generate fugitive dust.
2. Particulate monitoring must be employed during the handling of waste or contaminated soil or when activities on site may generate fugitive dust from exposed waste or contaminated soil. Remedial activities may also include the excavation, grading, or placement of clean fill. These control measures should not be considered necessary for these activities.
3. Particulate monitoring must be performed using real-time particulate monitors and shall monitor particulate matter less than ten microns (PM₁₀) with the following minimum performance standards:
 - (a) Objects to be measured: Dust, mists or aerosols;
 - (b) Measurement Ranges: 0.001 to 400 mg/m³ (1 to 400,000 :ug/m³);
 - (c) Precision (2-sigma) at constant temperature: +/- 10 :g/m³ for one second averaging; and +/- 1.5 g/m³ for sixty second averaging;
 - (d) Accuracy: +/- 5% of reading +/- precision (Referred to gravimetric calibration with SAE fine test dust (mmd= 2 to 3 :m, g= 2.5, as aerosolized);
 - (e) Resolution: 0.1% of reading or 1g/m³, whichever is larger;
 - (f) Particle Size Range of Maximum Response: 0.1-10;
 - (g) Total Number of Data Points in Memory: 10,000;
 - (h) Logged Data: Each data point with average concentration, time/date and data point number
 - (i) Run Summary: overall average, maximum concentrations, time/date of maximum, total number of logged points, start time/date, total elapsed time (run duration), STEL concentration and time/date occurrence, averaging (logging) period, calibration factor, and tag number;
 - (j) Alarm Averaging Time (user selectable): real-time (1-60 seconds) or STEL (15 minutes), alarms required;
 - (k) Operating Time: 48 hours (fully charged NiCd battery); continuously with charger;
 - (l) Operating Temperature: -10 to 50° C (14 to 122° F);
 - (m) Particulate levels will be monitored upwind and immediately downwind at the working site and integrated over a period not to exceed 15 minutes.
4. In order to ensure the validity of the fugitive dust measurements performed, there must be appropriate Quality Assurance/Quality Control (QA/QC). It is the responsibility of the remedial party to adequately supplement QA/QC Plans to include the following critical features: periodic instrument calibration, operator training, daily instrument performance (span) checks, and a record keeping plan.
5. The action level will be established at 150 ug/m³ (15 minutes average). While conservative,

this short-term interval will provide a real-time assessment of on-site air quality to assure both health and safety. If particulate levels are detected in excess of 150 ug/m³, the upwind background level must be confirmed immediately. If the working site particulate measurement is greater than 100 ug/m³ above the background level, additional dust suppression techniques must be implemented to reduce the generation of fugitive dust and corrective action taken to protect site personnel and reduce the potential for contaminant migration. Corrective measures may include increasing the level of personal protection for on-site personnel and implementing additional dust suppression techniques (see paragraph 7). Should the action level of 150 ug/m³ continue to be exceeded work must stop and DER must be notified as provided in the site design or remedial work plan. The notification shall include a description of the control measures implemented to prevent further exceedances.

6. It must be recognized that the generation of dust from waste or contaminated soil that migrates off-site, has the potential for transporting contaminants off-site. There may be situations when dust is being generated and leaving the site and the monitoring equipment does not measure PM₁₀ at or above the action level. Since this situation has the potential to allow for the migration of contaminants off-site, it is unacceptable. While it is not practical to quantify total suspended particulates on a real-time basis, it is appropriate to rely on visual observation. If dust is observed leaving the working site, additional dust suppression techniques must be employed. Activities that have a high dusting potential--such as solidification and treatment involving materials like kiln dust and lime--will require the need for special measures to be considered.

7. The following techniques have been shown to be effective for the controlling of the generation and migration of dust during construction activities:

- (a) Applying water on haul roads;
- (b) Wetting equipment and excavation faces;
- (c) Spraying water on buckets during excavation and dumping;
- (d) Hauling materials in properly tarped or watertight containers;
- (e) Restricting vehicle speeds to 10 mph;
- (f) Covering excavated areas and material after excavation activity ceases; and
- (g) Reducing the excavation size and/or number of excavations.

Experience has shown that the chance of exceeding the 150ug/m³ action level is remote when the above-mentioned techniques are used. When techniques involving water application are used, care must be taken not to use excess water, which can result in unacceptably wet conditions. Using atomizing sprays will prevent overly wet conditions, conserve water, and provide an effective means of suppressing the fugitive dust.

8. The evaluation of weather conditions is necessary for proper fugitive dust control. When extreme wind conditions make dust control ineffective, as a last resort remedial actions may need to be suspended. There may be situations that require fugitive dust suppression and particulate monitoring requirements with action levels more stringent than those provided above. Under some circumstances, the contaminant concentration and/or toxicity may require additional monitoring to protect site personnel and the public. Additional integrated sampling and chemical analysis of the dust may also be in order. This must be evaluated when a health and safety plan is developed and when appropriate suppression and monitoring requirements are established for protection of health and the environment.

APPENDIX B

PROJECT DOCUMENTATION FORMS

DAILY LOG	DATE			
	REPORT NO.			
	PAGE		OF	

Date: _____

CORRECTIVE MEASURES REPORT

Project: _____

Job No: _____

WEATHER CONDITIONS:

Location: _____

Ambient Air Temp. - A.M.: _____

CQA Monitor(s): _____

Ambient Air Temp. - P.M.: _____

Client: _____

Wind Direction: _____

Contractor: _____

Wind Speed: _____

Contractor's Supervisor: _____

Precipitation: _____

Corrective Measures Undertaken (reference Problem Identification Report No.)

Retesting Location:

Suggested Method of Minimizing Re-Occurrence:

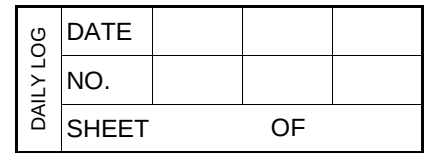
Approvals (initial):

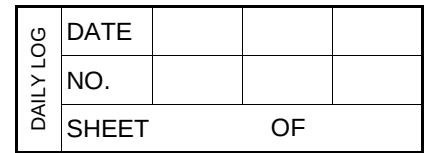
CQA Engineer: _____

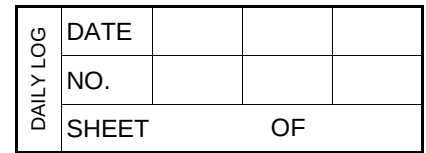
Project Manager: _____

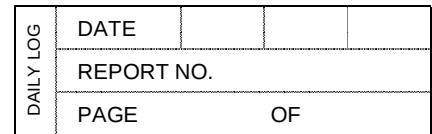
Signed:

CQA Representative

[illegible]

[illegible]

[illegible]



PROBLEM IDENTIFICATION REPORT

WEATHER CONDITIONS:

Precipitation:

Problem Identification Report